GOVERNMENT OF THE DISTRICT OF COLUMBIA

+ + + + +

STATE BOARD OF EDUCATION

+ + + + +

PUBLIC MEETING

+ + + + +

WEDNESDAY FEBRUARY 17, 2016

+ + + + +

The State Board of Education met in the Old Council Chambers, located at 441 4th Street, NW, Washington, D.C., 20001 at 5:30 p.m., Jack Jacobson, President, presiding.

BOARD MEMBERS PRESENT

JACK JACOBSON, President
D. KAMILI ANDERSON, Ward 4 Representative
BRIAN CONTRERAS, Student Representative
TIERRA JOLLY, Ward 8 Representative

MARK JONES, Ward 5 Representative

MARY LORD, At-Large Representative

RUTH WATTENBERG, Ward 3 Representative

JOE WEEDON, Ward 6 Representative

DESTINEE WHITTINGTON, Student Representative

LAURA WILSON-PHELAN, Ward 1 Representative

JOHN-PAUL HAYWORTH, Executive Director

TABLE OF CONTENTS

ITEMS PAG	E
Call to Order	3
Announcement of a Quorum	3
Approval of Minutes	4
Comments from the President	6
Public Comments	9
Pre-Kindergarten Enhancement and	3
Expansion Funding Regulations	
My School DC Lottery Presentation	5
Adjournment	

1	P-R-O-C-E-E-D-I-N-G-S
2	(5:33 p.m.)
3	PRES. JACOBSON: Good afternoon. The
4	time is now 5:33 p.m., on February 17, 2016, and
5	this Public Meeting of the District of Columbia,
6	State Board of Education is now called to order.
7	The roll will now be called to
8	determine the presence of a quorum.
9	Mr. Hayworth.
10	EXEC. DIR. HAYWORTH: Mr. Jacobson?
11	PRES. JACOBSON: Present.
12	EXEC. DIR. HAYWORTH: Ms. Williams?
13	Ms. Williams?
14	(No response.)
15	EXEC. DIR. HAYWORTH: Ms. Lord? Ms.
16	Lord?
17	(No response.)
18	EXEC. DIR. HAYWORTH: Ms. Wilson-
19	Phelan?
20	MS. WILSON-PHELAN: Present.
21	EXEC. DIR. HAYWORTH: Ms. Wattenberg?
22	MS. WATTENBERG: Present.

1	EXEC. DIR. HAYWORTH: Ms. Anderson?
2	MS. ANDERSON: Present.
3	EXEC. DIR. HAYWORTH: Mr. Jones? Mr.
4	Jones?
5	(No response.)
6	EXEC. DIR. HAYWORTH: Mr. Weedon?
7	MR. WEEDON: Present.
8	EXEC. DIR. HAYWORTH: Ms. Jolly?
9	MS. JOLLY: Here.
10	EXEC. DIR. HAYWORTH: Mr. Contreras?
11	MR. CONTRERAS: Present.
12	EXEC. DIR. HAYWORTH: Ms. Whittington?
13	Ms. Whittington?
14	(No response.)
15	EXEC. DIR. HAYWORTH: Mr. President,
16	you have a quorum.
17	PRES. JACOBSON: Thank you. A quorum
18	has been determined, and the State Board will now
19	proceed with the business portion of our meeting.
20	Members, we have a draft agenda before
21	us. Are there any corrections or additions?
22	(No response.)

1	PRES. JACOBSON: Hearing none, I would
2	entertain a motion to approve the agenda.
3	MS. WILSON-PHELAN: So moved.
4	PRES. JACOBSON: Moved by Ms. Wilson-
5	Phelan.
6	Is there a second?
7	MR. WEEDON: Second.
8	PRES. JACOBSON: Second by Mr. Weedon.
9	The motion being properly moved and
10	seconded, I'll ask for the ayes and nays. All in
11	favor, please say "aye."
12	(Chorus of ayes.)
13	PRES. JACOBSON: Any opposed?
14	(No response.)
15	PRES. JACOBSON: The motion is
16	approved.
17	Next on our agenda is approval of the
18	minutes from the February 3, 2016, working
19	session.
20	Are there corrections or additions to
21	the minutes?
22	(No response.)

1	PRES. JACOBSON: Hearing none, I would
2	entertain a motion to approve the minutes.
3	MS. WILSON-PHELAN: So moved.
4	PRES. JACOBSON: Moved by Ms. Wilson-
5	Phelan.
6	Is there a second?
7	MS. JOLLY: Second.
8	PRES. JACOBSON: Second by Ms. Jolly.
9	The motion being properly moved and
10	seconded, I will ask for the yeas and nays. All
11	approved say, "aye."
12	(Chorus of ayes.)
13	PRES. JACOBSON: Any opposed?
14	(No response.)
15	PRES. JACOBSON: The motion is
16	approved.
17	Good evening. My name is Jack
18	Jacobson, and I'm president and Ward 2
19	representative of the State Board of Education.
20	On behalf of the members of the District of
21	Columbia, State Board of Education, I want to
22	welcome you, guests, and our viewing public to

our Wednesday, February 17, 2016, Public Meeting.

The State Board holds its regularly scheduled meetings on the third Wednesday of every month here in the Old Council Chambers at 441 Fourth Street, Northwest. The members of the State Board of Education welcome your participation to support our efforts, to improve education in the nation's capital.

I want to state for the record that our superintendent, Ms. Hanseul Kang, and our vice president, Ms. Karen Williams, from Ward 7, are absent this evening as they're attending the Deputy Mayor for Education's Cross-Sector Task Force Meeting.

Tonight's agenda includes a vote on regulations governing grant program at the Office of the State Superintendent of Education to enhance and expand high quality pre-kindergarten programs. We will also hear from My School DC about the 2016/17 school year lottery process.

I note that the Deputy Mayor for Education's Office has been working hard to

ensure this year's process goes smoothly, and I'm looking forward to hearing more.

I also want to note that the State
Board has been holding roundtable discussions on
the proposed health education standards that OSSE
presented to the Board at our last public
meeting. Last week, the State Board of
Education's Student Advisory Committee and the
Public Charter School Board Student Advisory
Committee, led by our student representative,
Brian Contreras, held a meeting solely for
students to discuss these standards.

The discussion was so lively and insightful that staff is working to schedule a second student-focused roundtable in the near future.

I hosted a second roundtable at the Watha T. Daniel Shaw Library focused on standards relating to bullying and violence. Finally, our Ward 8 colleague, Tierra Jolly, will be hosting a roundtable this Saturday from 3:30 to 5:00 p.m., at the William O. Lockridge Bellevue Library at

115 Atlantic Street, Southwest, where the discussion will focus on nutrition and sexual health.

I want to thank in particular Donna

Anthony and her staff at OSSE for holding LEA and
teacher-focused discussions on the health
education standards. It's important that the
public discussion on these standards be robust,
and I'm glad to see so many opportunities for
comment and engagement.

We're now going to move to public comment and public witnesses. The State Board welcomes public participation and activities under our authority. At every public meeting, we begin with testimony from public witnesses on education-related matters.

If you are a member of the public and would like to speak at a future public meeting, please contact staff at SB -- SBOE@DC.gov, or by calling 202-741-0888. You must sign up 48 hours in advance of our meetings.

Our first public witnesses include --

I don't think I've seen Liz Davis from the, the 1 2 president of the Washington Teachers' Union. Then as I say your name, please come down and 3 we'll fill up all four chairs. 4 5 Alex Donahue, Deputy Director for Policy and Research, 21st Century School Fund. 6 7 And, I don't think Corinne Douglas is here, a member of the public. Laura Fuchs, a member of 8 9 the public. Come on down to the table, Laura. 10 Thank you so much. Mary Levy, an education, finance, and policy analyst. And, finally, Sarah 11 12 Livingston, a member of the public. 13 Is Sarah here? 14 (No response.) 15 PRES. JACOBSON: Erich Martel. 16 Cathy Reilly, please come on down. 17 Cathy is executive director, Senior High Alliance 18 of Parents, Principals, and Educators, SHAPPE. 19 Is Joe Riener here? 20 (No response.) 21 PRES. JACOBSON: Thank you. We're 22 going to hope that someone else trickles in or

you'll just have your own panel next. 1 2 (Laughter.) 3 PRES. JACOBSON: So, Mr. Donahue, 4 we'll start with you. You'll have three minutes 5 and we'll just go down the line. Thank you so much. 6 MR. DONAHUE: Thank you. Members of 7 the State Board and State Superintendent Kang, my 8 9 name is Alex Donahue. I'm the deputy director 10 for Policy and Research for the 21st Century 11 School Fund, nonprofit here in D.C. And, I thank 12 you for this opportunity to comment on the 13 proposed amendments to the graduation 14 requirements. 15 I'm here as a community member and a 16 parent who wants the same thing that you do, a 17 system of public education in D.C. that helps 18 children and adults become well equipped to 19 pursue their dreams and make the most of their 20 potential.

decade in D.C. public schools as a teacher, a

It's why I worked for close to a

21

high school principal, deputy to the assistant superintendent for high schools, and the founding director of College Readiness.

I commend you for taking on this difficult task of finding ways to enable more and better learning to take place. It's not a simple matter. Nevertheless, if we do it right, it will pay dividends for our students.

And, I believe that we need to offer a wider range of learning options in order to achieve the commonly held goal of graduating all students ready to be successful in college careers and life as a member of a community, but we must exercise due diligence required to ensure that our chosen ship is up to making the voyage and will not cause unintended damage.

As the former point person for D.C.

public schools on the D.C. graduation

requirements, during the revisions made in 2006,

2007, and 2009, and as the person who coordinated

DCPS' implementation of the graduation

requirements for a number of years, I can say

that as written, the proposed rule of January 22 is not ready.

It does not state clearly the problem that it's intended to address. It does not define competency-based learning or provide any description of the "flexible opportunities" that are expected to provide a solution.

In improperly mixes competency-based learning with the granting of credit by exam with no differentiation between testing out of a course level and testing out of a graduation requirement. It does not support effective monitoring and evaluation of the newly authorized programs by either OSSE or the public.

It would unacceptably discriminate against older high school students, and it expands the seat time requirement for some courses without adequate lead time for implementation, but perhaps, most importantly, it does not make use of best practices in competency-based learning that other jurisdictions around the nation have developed.

I want to see this done right. I want my eight-year-old son to have more options and a richer experience going through high school than I had.

I ask the State Board to ensure that it is done right, and I offer my support and assistance to OSSE and the State Board to make this happen. The proposed rule needs to be revised and republished.

Thank you for your consideration.

PRES. JACOBSON: Thank you so much.

Ms. Fuchs.

MS. FUCHS: Good evening. So, I'm

Laura Fuchs, and I'm a Ward 5 resident, a D.C.

public schools' social studies' teacher for nine

years, an executive board member of the Ward 7

education council, an active member of the Ward 5

education council, the chair of the Washington

Teachers' Union, committee on political

education, and I was also an active member on the

Credit Flexibility Task Force.

I am coming out very much against the

proposed regulations, especially the change in the task force recommendation to have stateapproved exams lead to credit in courses beyond math and foreign language without the student taking the course first.

If approved, the State Board of
Education will be creating what I believe amounts
to a blank check for OSSE to award credit using
any method they see fit with or without much
public input. While there can be lots of
promises made as to what they will and won't do,
this regulation does not ensure any of it.

Without more money, time, and expertise to create, I'll just go with better systems that are highly tailored to D.C. standards, what is most likely to happen for social sciences, English, and science courses is that after a self-imposed three-year period, if they follow it, we will see the possible approval of the College Board's advanced placement exams.

I've taught AP U.S. government for the past five years at HD Wilson Senior High.

Throughout my tenure, I've had seven students score high enough to receive a passing score or better out of approximately 150 students.

According to the AP exam results, my students and I have failed to learn about the government.

One month ago, my AP U.S. government students met with Justice Elena Kagan for a 30-minute private sit-down after having seen oral arguments earlier that day. Before that, they prepared for this meeting by hearing lectures about the Supreme Court, doing textural analysis on the U.S. Constitution and legal briefs for the case, having a conversation with a lawyer, who's argued over 30 cases in front of the Supreme Court and in class discussions.

In April, they'll argue their own cases in front of a Federal Appeals Court Judges on a constitutional issue and participate in a legislative council session through the D.C. Youth and Government Program.

These same students are going to take an AP exam on this topic in May. Most of them

will not do well enough to pass. Do you want to be the Board to tell these students that the student who passed the exam without attending the class actually knows more than they do about the U.S. government?

I do not discount the importance of being able to do well on exams, but they are one measure of understanding. And, when it comes to most subject areas, they're not the best measure. They're simply a relatively easy measure to calculate.

By moving towards awarding credit for students who are good at taking tests, we're actually penalizing those same students by telling them, "This is a method of mastering the material they took the test on."

One of my passing scores from that seven came from a student who rarely attended class since it was first period and he was always late, but clearly read the book, the textbook in his own time. The student was a very logical thinker and a good reader.

He was rewarded for his cleverness with college credit. Unfortunately, he was not able to follow through, and so I'm very much against what's happening here.

PRES. JACOBSON: Thank you so much, Ms. Fuchs.

Ms. Levy.

MS. LEVY: Good evening. I'm Mary
Levy. By trade, I am a lawyer, and with that hat
on I will endorse Mr. Donahue's comments about
regulations and the way they should be put
together due diligence.

By occupation, I've studied the D.C. public schools for 35 years, done reporting analysis and data. My own children are DCPS graduates.

I support the goals of credit

flexibility, and I think that competency-based
learning is a fine concept, but I'm somewhat
dubious about how well it will be implemented.

And, I would simply urge you to pay very close
attention to that.

D.C. has a long history of taking fine initiatives and implementing them in a haphazard, slipshod sort of way, and we don't want that to happen with this. What I oppose is allowing students to receive credit solely on the basis of a test for subjects other than math and foreign language.

I don't even know what problem this is supposed to be solving. I think that most students wouldn't be able to pass the test, but, I think, Ms. Fuchs has a very good point about that not being a sole way of doing it.

Now, all apart from using multiple measures for granting credit, I think, that the proposed regulation really just sort of dismisses reading, making sure that students have actually read works of literature, works of history, being able to write papers, and to receive feedback, learning how to write well.

The message I get from it is that the D.C. education authorities don't think very much of the instruction we offer. They don't think

much of the teachers. They don't think much of the curriculum. That's unfortunate.

And, I think that at this point, you should not be delegating authority simply to do this to an executive agency over which you have no control. I think that when and if OSSE comes up with a test, it needs to be studied by experts, it needs to be discussed by educators and the public, and only then should this Board vote to give this kind of authority to OSSE.

Thank you.

PRES. JACOBSON: Thank you so much, Ms. Levy.

Ms. Reilly, you'll have three minutes.

MS. REILLY: Thank you. My name is
Cathy Reilly. I'm the executive director of the
Senior High Alliance of Parents, Principals, and
Educators, as well as the parent of former DCPS
students, and a resident of Ward 4.

As the State Board of Education, you have ultimate authority with your vote over the quality of our public education. You vote on the

standards and you vote on the graduation requirements.

They are prescribed, the graduation requirements, so that they'll be consistent across different administrations and different local education agencies. In this area, policy is not broad leaving for lots of multiple interpretations.

The provision before you for a waiver from the Carnegie Unit in order to pursue a competency-based curriculum, it needs some further work, but there's not a lot of research on this, but there is a case that exploring a way to allow students more time without failing and having to retake a course to gain mastery in a content area, and it has merit and we should pursue it.

In terms of less time to achieve competency, I think we need some safeguards in case it's too lean an approach that could lead to inadvertently shortchanging students, but we are actually supporting moving forward with the

competency base.

The provision that will enable students to pass an assessment OSSE approves and receive credit without taking a course, however, I believe is dangerous. It could be easily interpreted in different budget times as courses are expendable.

It leaves open the possibility that high school could be reduced to passing 24 assessments without taking courses. I don't think that's the intent, but the way it's written, it could lead to that.

Policies outlast administrations and personnel. It could be interpreted to mean students can learn online and just take the assessment. I feel this was very cautiously advanced in math and world languages almost as a placement test to enable students to move on in these highly sequential areas.

The way it's currently written, it undermines the whole idea that there's always more to learn. It kind of makes a lie of our

vision of striving to meet every high school student where they are intellectually and provide enrichment and challenge.

You know, the students have compulsory education, but in the District, we don't actually have the right, the legal right to an education, so there's unintended ramifications in this policy in its current wording.

So, I feel you essentially determine the definition of what education is for our public school students in the District of Columbia. It's a heavy inappropriate responsibility for our elected Board.

It's really important now because of the pressure of to raise graduation rates. This policy isn't right yet. It doesn't yet represent us, but I believe you can get it there.

Now, I attached -- you know, there is a petition. A lot of people couldn't be here tonight, so I attached some of the views and remarks that came in with the petition. It's kind of supporting this view that it's moving,

you know, about the test basing. So -- and you 1 2 can go online. I left you that. 3 So, thank you very much. 4 PRES. JACOBSON: I want to thank all 5 of you on behalf of the Board for coming out and testifying this evening. We've got another few 6 witnesses that are going to testify. 7 All of this testimony will be provided 8 9 to OSSE, and I'd encourage you to send it 10 yourself, including the petition. I think the 11 public comment period on this closes February 22, 12 and any member of the public watching may, may 13 provide comments to 14 OSSEcomments.proposedregulations@DC.gov. I 15 encourage you to do so. 16 With that, you have our thanks, and 17 we'll call the next panel of witnesses. 18 MS. WATTENBERG: Jeff, I'm sorry. 19 we ask some questions? 20 PRES. JACOBSON: There's not --21 there's not time in our agenda and nor did we 22 approve a question and answer with public

Public witnesses provide testimony to 1 witnesses. 2 us though. MS. WATTENBERG: Will we be able to 3 4 question them at the next meeting then because --I mean, I'm hearing things like it increases the 5 number of hours that are required and some very 6 key issues that I had not known about myself 7 before. 8 9 PRES. JACOBSON: We'll work with the 10 Board and with witnesses to followup on these 11 questions. 12 MS. WATTENBERG: And, will we be able 13 to get them so that we can talk to them? 14 PRES. JACOBSON: We'll work with the 15 Chair of Credit Flexibility Task Force, Ms. Laura 16 Wilson-Phelan, on followup with these witnesses 17 and ensuring that all Board member questions are 18 answered and opened in a transparent manner. 19 Thank you all so much. 20 I'll now invite our next panel of 21 witnesses. Mr. Joe Riener, former DCPS school 22 I don't think I've seen Ms. Liz Davis teacher.

with the teachers' union. Corinne Douglas is not
here yet I don't believe. Sarah Livingston and
Mr. Erich Martel.

I'd invite you to come down. You'll

each have three minutes.

And, Mr. Riener, you may begin when you're ready.

MR. RIENER: In my 17 years of teaching AP in grade level English in D.C., I thought a great deal about the process of educating young people in high school. I've written a book in two volumes about this topic. I'm here to tell you two things about my experience in the classroom.

Number one, it does not have to be a waste of time for students to be in a class.

Number two, any test can't really measure what a student knows of a subject in humanities.

It is quite possible to engage actively and meaningfully with high school students about real issues. Genuine education can happen in a high school classroom. That's

what happened in my class. That's the premise of my two volumes.

Young people are vulnerable, curious, eager to know about themselves and the world around them. We educators ought not to disregard this precious time in their lives.

This is an opportunity to teach them, not put them in front of a computer and take a test or do a project in lieu of a classroom experience over months. In a well-taught course, they would engage with the literature or history or government or art familiar to the educated person we call a teacher.

They ought then to discuss what they're learning with their fellow students.

Students need practice encountering new ideas and articulating their own either verbally or in their written work.

They need to encounter over the course of a semester or a year with what citizenship means, what love may require of them, what work is worth doing, what kindness involves, why

someone would willingly starve to write a poem or paint a picture. This is the time in the life of young people when they can begin to consider how other people who came before them contended with humanity's problems.

As a teacher, I sought for my students to read Romeo and Juliet, and then cry at the end, or read about the agony that is Haiti or police brutality in America or understand the interminable mendacity of those in authority. In these studies, they might find for themselves a lifetime of work and devotion.

Tests can't measure this process of real understanding of the world or themselves.

Only a class stretching over a semester or a year can engage young people in this manner, and that's why I oppose this regulation before the committee. Thank you.

PRES. JACOBSON: Thank you so much, Mr. Riener.

Mr. Martel, you have three minutes.

MR. MARTEL: I am testifying in

support of the original credit flexibility test
was recommendation to allow an exam waiver for
math and world language courses so as to allow
students who have passed world language levels
one and two and algebra and even geometry to
enroll in the next higher level.

The state's superintendent's action to expand the exam waiver to any subject, which means all subjects, is not supported by evidence of need. It should be rejected as a matter of principle.

The Board adopted a single set of math and foreign language standards, and if it allows each LEA to develop its own exam, it will be creating a multiplicity of de facto standards. A practical and legitimate model is Thurgood Marshall Academy's Credit by Exam Policy limited to foreign languages and math.

Passing scores are a coded CE on transcripts and count towards graduation requirements, but not GPAs. Without these necessary provisions, colleges won't know how

credit was earned and researchers won't be able to compare testing out versus earned classroom grades.

In 42 years of teaching U.S. history, world history, and U.S. government to D.C. high school students ranging from non-readers to those with college level knowledge, very few could have tested out of these courses on a genuine test because their knowledge is almost always narrowly focused.

Their fellow students benefitted from their comments and questions as did I. Whatever the subject, it is unlikely that a student has studied and understood the full range of subject standards that the Board has set, and naturally, the curriculum and real content that is implied or actually written out in the curriculum standards.

The state's superintendent's proposals ignores the well-documented fact that under pressure to improve graduation rates, LEA management will cheat or ignore cheating, like

the 2008 to '10 wrong-to-right erasure scandal, or when hidden behind euphemisms like credit recovery or concealed and default computer settings as the Washington Post reported last week in the policies of the D.C. public schools where all of the midpoint values are inflated by a half point.

I don't believe that they don't know how to add and divide. And, an F is -- the midpoint of an F was found to be 59, or the Friendship Charter transcripts that have been on the D.C. -- on the State Board website for four years, which show three students who graduated without completing world, all their world history requirements, and one of them, or two of them didn't complete U.S. history.

What has the State Board, what has the state superintendent done about that? This is what will happen. This is what -- why all of the LEAs are so eager to have the flexibility to, to Bell standards, and then to develop tests, and then they will correct them.

Any test that developed should be administered by a single agency within the D.C., within the D.C. State, OSSE, and not each LEA having its own, its own tests, its own exam waiver.

PRES. JACOBSON: Thank you for your testimony this evening, Mr. Martel.

Thank you also, Mr. Riener.

For anyone who didn't get that, we will be providing your testimony to OSSE, but I encourage you or anyone who's watching this who has comments on this regulation to email comments to OSSEcomments.proposedregulations@DC.gov by February 22. You might also provide them to the State Board at SBOE@DC.gov. And, we will be reviewing all of those comments as well.

I know Ms. Wilson-Phelan, who's chaired this committee, has been diligent about making sure that she hears from everyone on this issue.

With that, I thank you for spending time with us this evening. You're welcome to

stay for the rest of the meeting. Thank you.

And, just to be clear, Liz Davis,

Sarah Livingston, Corinne Douglas -- okay. With
that, our public comment portion of the meeting
is closed.

We're now moving to Pre-Kindergarten Enhancement and Expansion Funding regulations' final approval. In 2008, the council passed the Pre-K Enhancement and Expansion Act. The Act contained three strategies to ensure that all families in the District have access to high quality pre-k education programs.

First, to expand high quality pre-k to all three and four-year-olds. Second, to improve the quality of all existing programs that serve three and four-year-olds across charter schools, public schools, and community-based organizations, also known as CBOs, and to ensure that well-trained, well-compensated, and highly effective pre-k teachers are asserting in every pre-k classroom in the District.

In fall 2015, OSSE promulgated

emergency and proposed regulations regarding the, regarding the allocation of funding to high quality CBO pre-k programs throughout the District. In order to be designated as a high quality pre-k program and to be eligible to receive the pre-k enhancement and expansion funding, CBOs must meet and maintain high quality standards set forth in the Pre-K Act and in the new regulations.

One of the requirements for being deemed a high quality CBO pre-k program under the Pre-K Act is that teachers meet a minimum academic and degree requirements established by OSSE and approved by the State Board of Education.

The resolution before us will approve the final regulations for these minimum academic and degree requirements for the CBOs that receive funding under the Pre-K Act program. The executive director will read the resolution into the record.

EXEC. DIR. HAYWORTH: State Board of

Education resolution SR-16-2. Whereas, in 2008, the Pre-K Enhancement and Expansion Amendment Act effective July 18, 2008, D.C. Law 17-202, D.C. Official Code 38-271, Pre-K Act was passed to ensure that families in the District of Columbia have access to high quality pre-k education programs by setting forth a funding structure for community-based organizations that meet the high quality standards enumerated in the Act.

Whereas, the Office of the State
Superintendent of Education administers the Pre-K
Enhancement and Expansion Program, which
distributes funds to CBOs designated as high
quality pre-k programs.

Whereas, in order to be designated as a high quality pre-k program and eligible to receive the Pre-K Enhancement and Expansion

Funding, CBOs must meet and maintain high quality standards set forth in the Pre-K Act and in regulations regarding the allocation of funding to high quality CBO pre-k programs throughout the District, including a requirement that teachers

in high quality CBO pre-k programs meet minimum academic and degree requirements established by OSSE.

Whereas, Section 201 of the Pre-K Act requires State Board of Education approval of the academic and degree requirements as established by OSSE for teachers and assistant teachers in a CBO designated as providing high quality pre-k services.

Whereas, national research has shown that children who receive high quality early education have stronger math, language, social skills -- and social skills upon entrance to elementary school, and as they advance, require less special education, progress further in school, have few interactions with the justice system, and have higher earnings as adults.

Whereas, on October 2, 2015, OSSE published emergency and proposed regulations regarding the allocation of funding to high quality CBO pre-k programs throughout the District in the D.C. Register.

Whereas, the proposed regulations were circulated throughout the District for a 30-day comment public -- excuse me -- public comment period and OSSE received one comment regarding the academic and degree requirements for teachers requesting OSSE clarify whether the minimum educational requirements include degrees or concentration in early childhood special education and OSSE made revisions in response.

Whereas, the State Superintendent and members of the State Board of Education have engaged in a period of public engagement, including receiving testimony from the public and from OSSE regarding the proposed academic requirements for teachers and assistant teachers in high quality CBO pre-k programs at public meetings held on January 6, 2016, January 20, 2016, and February 3, 2016.

Whereas, the State Board of Education has reviewed the elements of the final rulemaking implementing the academic and degree requirements for teachers and assistant teachers in high

quality CBO pre-k programs and finds that these 1 2 requirements will ensure that well-trained, wellcompensated, and highly effective pre-k teachers 3 4 are serving every high quality pre-k classroom in 5 CBOs across the city. And, now, therefore, be resolved that 6 7 on February 17, 2016, the State Board approves the final rulemaking implementing the academic 8 9 and degree requirements for teachers and 10 assistant teachers in CBOs designated as high 11 quality pre-k programs pursuant to the Pre-K 12 Enhancement and Expansion Amendment Act. 13 PRES. JACOBSON: Thank you, Mr. 14 Hayworth. 15 I would now entertain a motion to 16 approve the resolution. 17 MS. JOLLY: So moved. 18 PRES. JACOBSON: Moved by Ms. Jolly. 19 Is there a second? 20 MR. WEEDON: Second. 21 PRES. JACOBSON: Seconded by Mr. 22 Weedon.

Now that the motion has been properly moved and seconded, do members have comments?

You would have up to five minutes.

Ms. Lord, our At-large member.

MS. LORD: Thank you. Well, first in my due diligent role as resident journalist, I'd like to point out a couple of small typos and errors. Assistance teachers in the fourth whereas should be "Assistant teachers," not "Assistance teacher."

In the third to last paragraph, technically, these were working sessions and public meetings, not public meetings, January 6, January 20, and February 3.

And, in the penultimate paragraph, I think, we should insert, "Will help to ensure well-trained, well-compensated, and highly effective pre-k teachers" because there is no evidence that requiring teachers to have a college degree ensures that they will be better qualified or better paid.

And, finally, I would like to suggest

that we add a whereas that the results of the, or the effect of this proposal are reported back annually as we have done with other rules and regulations so that we know that the, the proposed rule had the intended effect of raising quality, just getting a readout.

PRES. JACOBSON: Do you have specific language for your motion?

MS. LORD: It would say something following the -- right before the "now be it resolved," "Whereas the State Board of Education expects OSSE to report annually on the effects of the program," or something like that, or "Report on the quality and the effects of the proposal."

PRES. JACOBSON: Our executive director will read the language to be clear, and then we will ask the mover and the second if these are considered friendly amendments.

EXEC. DIR. HAYWORTH: So, I believe, the new "Whereas," should read, "Whereas, the State Board expects OSSE to report annually on the quality and impact of the program."

1	MS. LORD: The quality and impact of
2	the program.
3	PRES. JACOBSON: Is that amenable to
4	the mover and to the second as a friendly
5	amendment?
6	MS. LORD: Yes.
7	MS. JOLLY: Yes.
8	PRES. JACOBSON: Wonderful. Accepted
9	as friendly. All of the comments and corrections
LO	will be accepted as friendly, and staff retains
L1	the right to make additional technical
L2	corrections to all of our resolutions.
L3	MS. JOLLY: Correction. Mr. Weedon
L4	was actually the seconder. I thought I beat him
L5	to it.
L6	PRES. JACOBSON: Thank you, Mr.
L7	Weedon.
L8	MS. ANDERSON: Can I offer an
L9	amendment to Mary's amendment?
20	PRES. JACOBSON: Ms. Anderson from
21	Ward 4.
22	MS. ANDERSON: Because I would say
I	

that instead of saying, "Will help to ensure," I 1 2 believe that more appropriately would be that, "We believe that these requirements serve to 3 4 support efforts that well-trained, well-5 compensated, and highly effective pre-k teachers are served at every high quality pre-k classroom 6 in CBO across the city." 7 Because I don't believe -- again, I 8 9 don't believe that we can certainly say that, 10 that we could say with any certainty that they will ensure, I don't believe we can say that they 11 12 will help to ensure necessarily, but I do believe 13 that they -- in our direct specificity, I think

we can say that they support our efforts to

ensure that these things might happen.

So, instead of we believe that -
MS. LORD: So, instead of "Will help
to ensure," "Will support our efforts to ensure."

"Will support efforts to ensure."

MS. ANDERSON: Our efforts, yes.

MS. LORD: I accept that amendment.

PRES. JACOBSON: That motion has

14

15

16

17

18

19

20

21

already been approved, so this would be an 1 2 additional amendment to the motion on the table. MS. JOLLY: 3 I accept. PRES. JACOBSON: Mr. Weedon? 4 MR. WEEDON: Could you read what it 5 would now read, please? 6 Mr. Hayworth. 7 PRES. JACOBSON: EXEC. DIR. HAYWORTH: 8 Sure. So, in 9 the penultimate paragraph, it would read, 10 "Whereas, as the State Board of Education has 11 reviewed the elements of the final rulemaking 12 implementing the academic and degree requirements 13 for teachers and assistant teachers in high 14 quality CBO pre-k programs and finds that these 15 requirements will support efforts to ensure that 16 well-trained, well-compensated, and highly 17 effective pre-k teachers are serving every high 18 quality pre-k classroom in CBOs across the city." 19 MR. WEEDON: I'd accept that. 20 PRES. JACOBSON: Then your amendment, 21 Ms. Anderson, is accepted as friendly. 22 Is there any additional comment on the

	44
1	resolution?
2	(No response.)
3	PRES. JACOBSON: If not, I'd like to
4	call the question.
5	Would Mr. Hayworth, would you
6	please read the roll?
7	EXEC. DIR. HAYWORTH: Mr. Jacobson.
8	PRES. JACOBSON: Aye.
9	EXEC. DIR. HAYWORTH: Ms. Williams?
10	Ms. Williams?
11	(No response.)
12	EXEC. DIR. HAYWORTH: Ms. Lord?
13	MS. LORD: Yes.
14	EXEC. DIR. HAYWORTH: Ms. Wilson-
15	Phelan?
16	MS. WILSON-PHELAN: Yes.
17	EXEC. DIR. HAYWORTH: Ms. Wattenberg?
18	MS. WATTENBERG: Aye.
19	EXEC. DIR. HAYWORTH: Ms. Anderson?
20	MS. ANDERSON: Aye.
21	EXEC. DIR. HAYWORTH: Mr. Jones?
22	MR. JONES: Aye.

1	EXEC. DIR. HAYWORTH: Mr. Weedon?
2	MR. WEEDON: Aye.
3	EXEC. DIR. HAYWORTH: Ms. Jolly?
4	MS. JOLLY: Aye.
5	EXEC. DIR. HAYWORTH: Mr. Contreras?
6	MR. CONTRERAS: Aye.
7	EXEC. DIR. HAYWORTH: Ms. Whittington?
8	MR. WHITTINGTON: Aye.
9	EXEC. DIR. HAYWORTH: Mr. President,
10	the vote is excuse me, eight, two. Eight with
11	one absence and two approvals by the student
12	representatives.
13	PRES. JACOBSON: The motion as amended
14	the resolution as amended is approved.
15	My School DC presentation. We are
16	pleased to be joined tonight by Aaron Parrot,
17	managing, data manager of My School DC, will
18	provide us information about My School DC, and
19	the upcoming deadlines for grades pre-k three to
20	eight.
21	Mr. Parrot, if you would make your way
22	to the witness table. Your presentation is on

the screen.

This year marks the third year in the My School DC common lottery process. The lottery provides a single application for a large majority of the District's public and public charter schools having a unified system where parents and guardians can learn about District schools and find the one that best fits the needs of their student.

Mr. Parrot, you'll have five minutes, and then we'll have questions from members on the lottery process and your presentation. You may begin when you're ready.

MR. PARROT: Sure. Thank you very much for having us and allowing us to present.

First off, I thought I'd just run down what exactly My School DC is.

It's our lottery application, it's an online application, and it's used for people that are interested in attending a new school, so participating public charter schools, pre-k three to twelfth grade, any DCPS out-of-boundary

school, any pre-k three or pre-k four program at any DCPS school, and that includes your in-boundary school, which is important for residents of D.C. to know, and then also any DCPS selective citywide high school.

So, if you're happy where you're currently at, then there's no reason for you to come to My School DC, but if you're interested in a different school or if the school you're attending may not serve all grades, then you would be coming to My School DC to explore other options.

We are currently in the middle of the lottery application collection period. It ended for high school back on February 1, and then it will end for pre-k three through eighth grade on March 1, so if you're watching this or hearing this, anytime today or in the near future, and you're interested in submitting an application, you should do that as soon as possible.

We'll release results of the lottery on April 1, and then students will have about a

month to enroll in any school that they're matched with through the lottery. I will bring this up a couple of times tonight since it's very important that people are aware of the date of the deadline, but pre-k three through eighth grade is March 1.

Applying before March 1, where can you go? It is -- you can -- it's online, so you can go to our website and complete an application there. You can call our hotline number and you can submit an application over the phone.

They're available Monday through

Friday, 9:00 to 5:00. You can also go in person

for application assistance to scheduled office

hours, and you can find those on our calendar of

events featured on our website.

And, we don't want people to wait to the last day, so we encourage people to turn it in as soon as they're -- as soon as they know their selections.

The application is very easy to complete. You need to know information about

your child, the name, their current school, their grade, basic family information, the guardian's name and address, and then the schools that you're interested in.

You can pick up to 12, but you don't have to list 12, and you want to put them in the order you prefer. So, list your first choice first, your second choice second, your third choice third, and so on.

If you're applying for multiple children, you want to put all of those siblings in the same account, so you don't want to create different accounts for all of your children.

The ninth through twelfth grade deadline has past. We're currently in the post-lottery period, which means we still collect applications, but at this point, it's a first-come, first-served basis.

To submit an application for high school, again, you can go online, complete it there, you can call our hotline, we can help you over the phone, or you can go in person to any of

our scheduled office hours.

And, just to reiterate, now if you're applying for high school, you'll receive those results on April 1, but you'll be added to the wait list in the order that you had applied.

The application is very easy to complete for high school as well. It's basically the same information, name, current school and grade for your child, the name and address for the guardian, your school selections in the order you prefer them.

With the one exception of the selective high schools, those have additional requirements, such as grades, report cards, recommender emails, and in some cases, essays.

And, you can get a full list of those additional requirements per -- for each school on our website.

Our materials are also multilingual, so things that are available in English and Spanish, our entire application, our entire website, and our school directories, which I have

some with me today if anyone is interested in taking one, and then we also translate many other items into English, Spanish, Amharic, Chinese, Vietnamese, and French. That includes portions of our website, school videos, application, user guides, fact sheets, language pages on the MySchoolDC.org.

We also have bilingual staff and a telephonic interpretation service, so anyone, even outside of these six languages, can call us for assistance over the phone. So, if you know someone who is interested in applying, but may need that additional language assistance, please have them call us.

All lottery results are released on April 1. And, you can go to the website, log in to your account, view your results there. You can call our hotline and one of us can tell you or help you with the results over the phone. I will warn you that on the April 1 release of the results, the hotline is very busy, so you may need to call the next day or, again, check it out

online.

We also send results home by U.S.

mail. Those will come a few days after the April

1 release. And, if you are matched with a

school, you have until May 2 to enroll.

Resources for finding schools. We have a school finder on our website, which allows you to put in an address. You can find your inboundary school and you can filter by grade and specialized program, and you can also learn about the transportation options that are available both how long it would take you to drive or how long it would take you to use public and the distance.

You can also look at our calendar of events. We encourage people to check out open houses for schools, go and visit them, and you can also learn about our My School DC events and office hours there.

And, we are later in the application period, so we only have a few library events left, and those are in Mount Pleasant and

Petworth, but we do hold them all over the city.

And, then resources to understanding the lottery. I know you -- I might be going very fast. I was trying to get through this in five minutes, but please let me know if you have any questions.

We have a video online, and this is translated into Spanish and subtitled into the other four languages, but gives you a really great overview of what the lottery is. It's three minutes. I encourage you all to check it out.

And, if you're interested in a much more detailed explanation of the matching algorithm, we also have a much extended video, and this runs about ten minutes. It kind of goes through the whole process of how it works.

You can also check out the My School

DC website. It is very extensive. We have a

very robust frequently asked questions' page, key

terms, information on how to apply, a lot of

information about schools, and a lot of just

resources that are contained within the website, but also link out depending on what you're interested in.

I should note that there are 13 days remaining when I created this PowerPoint. You'll see in our countdown clock there it says 19.

If you do have questions, please do call our hotline. They're really great and they're very knowledgeable and they deal with a lot of the common issues every day and really work through that with you. And, then email us at info.myschooldc.dc.gov is another great way to get help or information.

One last time, the My School DC time line, we're coming up on March 1, so you want to turn in that application for pre-k three through eighth grade as soon as you can. And, then if you are applying to high school, you do want to put that in as soon as you can as well, March 1.

All right. And, this is just a list of the My School DC team in case you have more specific questions. For any person in the

public, I would certainly suggest you to contact 1 2 the hotline as you will get immediate assistance through there. 3 4 PRES. JACOBSON: Thank you so much for 5 your testimony today, Mr. Parrot. MR. PARROT: You're welcome. 6 7 PRES. JACOBSON: Do Board members have questions? 8 9 Mr. Weedon, then Ms. Wilson-Phelan. 10 MR. WEEDON: So, first, thank you for 11 being here tonight and thank you for the work 12 that My School DC does to make the process 13 simpler for our constituents across the city to 14 apply and understand the process. 15 There's one question about the website 16 that I wanted to ask about. When you talk about 17 find your in-boundary school, in the District, we 18 have a geographic right, as well as a feeder 19 pattern right. So, does the system allow you to 20 enter your current school to see where you would 21 feed? I did not see that.

MR. PARROT: Not on the website, but

it -- there's no feature on the website that
allows you to put in your current school, but in
the actual application when we ask for your
current school, when you get to the school
selection page, it will show you both your feeder
and geographic rights.

MR. WEEDON: So, I would say that's great, thank you, but as a parent who's going through this process, I have a fifth grader who will be applying, knowing that in advance when you're beginning the process of searching and having that feature added to the basic site, would be a valuable tool for parents so that you know where you live or the school you attend gives you a right to a certain DCSP school.

And, on that, last February, the Mayor did a change to the boundaries that were adopted by the Deputy Mayor the previous year. Mayor Bowser moved to allow Kelly Miller students into the Eastern community.

Currently, if you enter your -- and
Kelly Miller students that -- graduates of Kelly

Miller have a right to both HD Woodson and 1 2 If you enter a geographic address Eastern. 3 within Keller Miller, you only get the right to 4 HD Woodson. 5 And, I'm wondering if that's an issue with the software or whether that's something 6 7 that was in the Mayor's proposal? Throughout the rest of the city, you have a right based on your 8 9 geography of the middle school to your 10 destination high school, so that's a quirk, I'm 11 not sure if that's the system --12 MR. PARROT: Are you referring to the 13 school finder or the application itself? 14 MR. WEEDON: The school finder. 15 MR. PARROT: Okay. And, you're saying 16 that when you entered in an address within the 17 Kelly Miller --18 MR. WEEDON: You are only provided the 19 option saying that HD Woodson is your 20 neighborhood school. 21 MR. PARROT: Yes. I believe that's 22 because the school finder is based on solely

1	geographic right, but I can look further into
2	that, yes.
3	MR. WEEDON: So, if you can look into
4	that. And, then the last question, how many
5	seats are available for sixth grade across the
6	District?
7	MR. PARROT: Currently?
8	MR. WEEDON: Currently.
9	MR. PARROT: I wouldn't be able to
10	tell you.
11	MR. WEEDON: Could you get the, get
12	the Board that information?
13	MR. PARROT: The problem is that we
14	don't run the lottery until March, so we haven't
15	actually collected the seats yet.
16	MR. WEEDON: But we know how many
17	seats are being offered, correct? How many
18	middle school seats are being offered across the
19	city DCPS or public charter?
20	MR. PARROT: Not yet. We don't
21	actually collect them until the middle of March.
22	MR. WEEDON: So, we're allowing

students to apply for schools and we -- so as a parent, I'm looking -- you say order -- list your selections in the order you prefer. Now, there's a calculated risk there if I'm applying to the school that as 5 open seats, I should put that higher on my list than if I'm applying to a school that has 50 open seats.

You're playing the odds a little bit, and this is a lottery, and we're all clear that this is a lottery, so parents need to know how many seats are available and how many open seats are in each school across the city before this process.

MR. PARROT: Two things. One, we do list an aggregate by grade level the number of seats that were available the past two years, so that is out there. And, like I said, we don't have it for this year yet.

MR. WEEDON: Aggregate, but not at individual schools.

MR. PARROT: And, one comment that you made there in filling out the application, and I

would certainly suggest you to review the video, it isn't -- the number of seats that are available at a school, shouldn't affect the order that you prefer your schools on the application itself.

MR. WEEDON: But it will because as a parent, I'm playing the lottery, it is a chance, so if I'm applying for 5 open seats with 500 other students in the city, my odds are very small, if there are 50 open seats, my odds go up, so that should be a factor that gets taken into account as I determine my preferences.

MR. PARROT: The -- the odds do not change depending on where you rank the school, so you don't get a better chance of getting in if you rank it first or fifth. It just tells us the order that we should try and match you. The rankings themselves are not weighted.

MR. WEEDON: Right, but within that order that does play -- play a factor in our application process. Regardless, I would request that My School DC provides the Board with a full

list of how many seats are available by grade and 1 2 by school both DCPS and public charter. That's information that should be public. 3 I've asked for it for the last two 4 5 years quite frankly and not able to obtain that. But that's information that should be public and 6 7 accessible to the, to everyone. And, I'm sure 8 MR. PARROT: Sure. 9 everyone is aware that My School DC is controlled 10 by the Common Lottery Board, and so I'm welcomed 11 to connect you directly to them to appeal for that information, but that is one reason why we 12 13 don't currently release it. 14 PRES. JACOBSON: The staff will work 15 with members and with council if we must to try 16 and obtain this appropriate information that 17 should be public and should be made available to 18 education elected officials. 19 Thank you, Mr. Weedon. 20 Ms. Wilson-Phelan, and then Ms. 21 Wattenberg. 22 MS. WILSON-PHELAN: I'm not sure if

you can answer this, but thank you for being here.

MR. PARROT: Sure.

MS. WILSON-PHELAN: I'm really curious about the processes that My School uses to try to ensure that parents who might not have access to technology or time frankly to navigate the complexity of school choice, enroll in that, and have the opportunity to actually enter the lottery while at the same time ensuring that we are not intentionally enhancing student mobility across the city where mobility is a challenge and a potential source of not only logistical challenges and financial challenges for schools, but also quality of education that students receive.

MR. PARROT: Sure. I'll address the first part of that question first. We run an extensive parent engagement campaign across the city. We have two years of data that we look at and compare to public school enrollment and we really don't see anything in there that is

troublesome that makes us think that we aren't reaching everyone.

Remember, our message is a little difficult because we don't want 100 percent of the District to fill out an application.

MS. WILSON-PHELAN: Right.

MR. PARROT: If you're happy where you're at, you stay where you're at, so it's really a measurement of whether people are aware of the process.

And, we are finding that, I think, in this third year that we've kind of, I think, we'll know more once we see the total number of applications that come in, but that people are aware of it, and then choosing whether to use it or not.

The other reason that we have such an extensive almost three months' long application period is to give people plenty of time to first hear about it, then do research, then submit their application, and in most cases, go back in and change their application because they've, you

know, thought about it some more. And, you're 1 2 not penalized if you submit on the first day or the last day. You're treated exactly the same. 3 4 And, as far as more in-depth 5 information about the actual engagement or campaign or outreach tactics that we use are in -6 7 - Bocquet, our parent engagement manager, is a perfect person to ask about that and she heads 8 9 that up, and I'm welcome to put you in contact 10 with her. 11 MS. WILSON-PHELAN: Yes, I know her 12 already. Thank you though. 13 MR. PARROT: Yes. 14 MS. WILSON-PHELAN: So, do you have 15 statistics off the top of your head about 16 percentage of families across the city who use My 17 School versus default to their neighborhood 18 school by Ward, for example? 19 MR. PARROT: Not off the top of my 20 head. 21 MS. WILSON-PHELAN: Okay. 22 MR. PARROT: That's a pretty extensive question.

MS. WILSON-PHELAN: Right. Well, you had said that you -- the statistics don't indicate that there's a discrepancy between student -- family members who might be of upper class and parents who might not be of upper class, so I thought maybe you'd have that information.

MR. PARROT: Sorry, let me clarify.

When we look at public school enrollment by Ward

and we see how many students are coming from Ward

2, Ward 2, Ward 4, Ward 7, Ward 8, we're seeing

the same amount of participation in My School DC.

Does that make sense? Percentage-wise.

MS. WILSON-PHELAN: No. Can you say that one more time?

MR. PARROT: Sure. So, if -- I don't have these numbers directly in front of me, but if we think -- I do -- they might actually be up on our website. If you find that 19 percent of the public school enrollment is in Ward 7, we're finding somewhere between 17 and 20 percent are

applying through My School DC. 1 2 Does that make sense? Of all of our applicants, 17 to 20 are coming from Ward 7, 3 which mirrors the same amount of participation in 4 5 the public school system. MS. WILSON-PHELAN: Okay. 6 Got it. 7 Thank you. Yes, okay. 8 MR. PARROT: Sure. 9 PRES. JACOBSON: Thank you, Ms. 10 Wilson-Phelan. 11 Ms. Wattenberg, then Ms. Anderson. 12 MS. WATTENBERG: Two quick questions. 13 One, going back to your -- is this on? 14 PARTICIPANT: Yes. 15 MS. WATTENBERG: Going back to your 16 response to Mr. Weedon. So, I'm confused. Are 17 you saying that if I put a school first on my 18 application or if I put it tenth, my chance of 19 getting into that school is the same? 20 MR. PARROT: Yes, except we try and 21 match you to your first choice first. If you get 22 in there, if you get a match there, we don't try

and match you anywhere else, so in that sense, you have less of a chance of getting into that lower-ranked school, but you have the same chance if you rank it first as someone else who ranks it twelfth because we look only at your random lottery number.

So, if someone who ranks it twelfth did not get into their first through eleventh choice --

MS. WATTENBERG: So, if I'm -- if I'm number one, I get whatever I ask for. If I'm number two --

MR. PARROT: Not necessarily. Again, we have a ten-minute video on, online. It is quite informative. It is visual, which, I think, is helpful in this context, and I would encourage you to look it up. And, I'm happy to talk with you in, extendedly about the algorithm and how it works.

MS. WATTENBERG: The only thing I'll say, and I'm not nearly as involved in this as other people are, but I do hear that people game

it, and if it's not the case to ask people to --1 2 I wish we had a very clear simple answer to that. That's all. 3 4 But here's my -- if you want to 5 respond, you can, but I can also go forward. MR. PARROT: Just to the comment of 6 7 gaming. I'm not aware of any such gaming that does exist. In fact, the algorithm itself is --8 9 MS. WATTENBERG: I mean, parents do it 10 in the sense that they've tried to think about, 11 "Wow, I really want to get into this one, but it 12 has -- but this one has fewer seats," so they, 13 they sort of put their application together with 14 regard to where the seats are --15 MR. PARROT: Yes. 16 MS. WATTENBERG: -- or where the, 17 where the seats aren't thinking they'll be more 18 competitive, which then jams up and creates 19 longer lines for --20 MR. PARROT: I would say if you have 21 a person who's applying to schools and they are

not putting those schools in the order that they

actually prefer them because of some third factor, they're only doing a disservice to themselves. There is not a better way or another advantage to getting that seat.

MS. WATTENBERG: All right. My second question is with regard to pre-k three and four, so they don't have the same geographical connection that other seats have. Can you explain how that works?

In other words, in the k-12 system, your neighborhood school you have a priority for, but in pre-k three and four, I think, that's a little different. Is that not the case?

MR. PARROT: For pre-k three and pre-k four, they are not compulsory grades in D.C., so you have to apply in order to attend. They're -- and it's not guaranteed that you get a seat there, except for a few DCPS schools now offer guaranteed pre-k if you apply in the lottery.

So, as long as you submit an application of that school, and the full list of schools is on our website, you'll get a seat

1 there. Those that --2 MS. WATTENBERG: At your local, at your school? 3 4 MR. PARROT: Yes. There are, I think, 5 ten or more that now offer that for this next There were six, I think, this past 6 school year. 7 school year that offered that, so it's not every school. 8 9 For those schools that don't offer 10 that or if you're applying after the lottery, if you reside in the geographic boundary of the 11 12 school, you do receive an in-boundary preference, 13 which means you get in before anyone who does not 14 have that preference, anyone who's outside of 15 that boundary, but, again, it doesn't guarantee 16 you a place at that school. 17 MS. WATTENBERG: I understand. Thank 18 Thank you, very much. you. 19 MR. PARROT: You're welcome. 20 PRES. JACOBSON: Thank you, Ms. 21 Wattenberg. 22 Ms. Anderson from Ward 4, and then Mr. Jones from Ward 5.

MS. ANDERSON: Thank you for the presentation. I was asked by a couple of folks to inquire about an issue where if a child, particularly the pre-k, for children whose birth dates fall toward the end of the year and they're not able to enroll at the beginning of the school year, the year.

Is there a possibility of a midyear involvement for those people so that their children can get into the system? So if they're a three-year-old, they can -- and they won't be three until a certain time that they can -- I mean, they do become three after that deadline, would they be able to enroll let's say midyear?

MR. PARROT: I think -- I'm not sure about the midyear part, but, I think, what you're referring to is our September 30 age cutoff, --

MS. ANDERSON: Yes. Yes.

MR. PARROT: -- which is standard for My School DC. So, every school that participates in My School DC for pre-k three, pre-k four, and

kindergarten, you have to be either three, four, or five by September 30 in order to apply to that grade.

There are a few schools that don't participate in My School DC that I do believe have a later cutoff, but you'd need to followup with them individually.

And, one of the main reason that we have that age cutoff is that when a student enrolls in one school at an earlier age, and then tries to, maybe moves across the city and tries to enroll in a new school, they're prevented from continuing of that, that grade, you know, going into the next grade level up, and so having to repeat that year.

And, so my creating a standard grade with all participating schools, it creates a much easier process and easier system for families to navigate to. But, the family is welcome to reach out to the hotline and they can walk them through their options. I know that there are a number of pre-k options that are available outside of My

School DC that may be available for those with a 1 2 later birth date. 3 PRES. JACOBSON: Thank you, Ms. 4 Anderson. 5 Mr. Jones, and then Ms. Lord. Thank you, Mr. President. 6 MR. JONES: 7 I want to followup the line of questions from my, two of my other colleagues, 8 9 the Ward 6 and Ward 1. First of all, the Ward 1 10 colleague's questions in reference to, your 11 remarks and reference to each Ward, you said 12 there was the same percentage. 13 And, I want to give you an opportunity 14 to sort of repeat it because I'm a little bit not 15 sure of what, what you're getting at. So, before 16 I ask you what I assume you're saying, if you can 17 repeat it again in reference to the percentage of 18 applicants in each Ward. 19 MR. PARROT: Yes. 20 MR. JONES: And, if you said they'd 21 mirror from Ward 1 through 8? 22 MR. PARROT: Yes. So, we're not

seeing that participation is higher in one Ward than another than where it already is higher for public school enrollment. Does that make sense?

I think, it's helpful if I kind of couch this question in the context that My School DC is not trying to get every student in the District to apply, right? So, we don't have a really good way of measuring whether everyone knows about My School DC, right, because the best way to know if you know about My School DC is to fill out an application, and therein lies this kind of problem that we have.

So, what we do look at is that of those that are participating in My School DC, do we see that there are more people applying from one area of the city than another than we would expect there to be, and we don't.

What we see is that when you look at the public school enrollment percent, percents by Ward, so the percent that participate in public school in Ward 3, the percent that participate in public school in Ward 4, we're seeing those same

percentages also participate in My School DC. 1 2 MR. JONES: Okay. All right. Because I've got limited time, but --3 4 MR. PARROT: Sure. 5 MR. JONES: -- I'd like to followup later. 6 MR. PARROT: 7 I'm happy to talk to you afterwards. 8 Okay. 9 MR. JONES: The other question 10 is, now, I understand how lotteries work and the 11 models mathematically. And, your response of not 12 knowing how many slots are available doesn't add 13 up because when you develop a model for lottery, 14 when you're a player, you don't know what the 15 model is, but on the person that's creating the 16 model that dispenses, and this case, we'll say, 17 the prize, which is a seat in the school, the 18 model is supposed to be exact, which means for 19 every model, you should know the level of prizes 20 throughout that model. 21 So, for example, if you've got a book

of scratch tickets that a lottery dispenses,

within that book of 300, they have tiers of prizes. They do the same thing with, when they do fixed incomes' securities on Wall Street.

There is no difference, which means how do you allocate a prize if you don't know your tiers the exact prizes? That just doesn't make mathematical sense. So, you have to get back to this Board and explain that.

I mean, if there's only five seats,
you should know there's only five seats and you
should know exactly where those seats are. I may
not know as a parent applying, no parent may
know, and that's fine.

That's essential and that's basic in lotteries, but on the side of the lottery where you create a model, you should know exactly what every tier is in that model and where it's assigned, thus, you don't have a prize.

MR. PARROT: Sure. There's a couple of things there.

MR. JONES: So, there should be a mathematical structure and that I do know because

I develop them, so I'm saying, your response just doesn't make a lot of sense. And, maybe you just don't know the -- and I'm not attacking you, I'm just saying, it just doesn't make a lot of sense.

MR. PARROT: No, I'm happy to answer that question. There's a couple of things there that maybe it would help to clarify. When I say, "I don't know the seats yet," I mean that we do get the seats in March, we get them by grade and by school, and at that point is when we run the lottery.

One reason that we don't collect them until then is because a lot of schools look at their re-enrollment, so they need to know how many students are coming back next year. And, that informs how many seats that they're going to make available in the lottery.

To address the point about it being a lottery and the mathematical model, maybe it's important to clarify that it's actually an algorithm that we use, which is a set of instructions, right?

That's different. 1 MR. JONES: 2 MR. PARROT: Right. And, the term "lottery" we use because it's very accessible, 3 and we also do use a random number and assign it 4 5 to each student. That helps facilitate that algorithm. 6 7 And, again, the video is very helpful in explaining that. I'm also very available to 8 9 talk about that in depth, but it is a very 10 straightforward process as far as running the 11 lottery. 12 We just don't currently have all of 13 that information in one place yet because, again, 14 we don't actually know how many applicants there 15 The lottery application period is still 16 open. 17 MR. JONES: But you don't have to. 18 And, again, you use the term, "Random." 19 I know my time is up, and I apologize, 20 Mr. President. 21 But even if you use a random number or

the concept of it being random, there has to be a

universe. So, what is your universe to determine 1 2 that you're using the model of something being random so that, that doesn't put me at any 3 4 disadvantage more than any other parent? 5 MR. PARROT: Yes. I mean, and for someone who maybe really wants to dive into the, 6 the weeds of the matching process and the 7 algorithm, on top of the video, I can point you 8 9 in direction to, it's called, "The Match Stable 10 Algorithm," and they use it for finding kidney 11 donors and for a number of other aspects. 12 developed by a Nobel Prize winner, Alvin Roth. 13 There's a lot of information that 14 explains how this process actually works and how 15 it's not only being used in D.C., but other 16 school districts as well. I'm happy to --17 MR. JONES: I understand, but I'm 18 saying --19 MR. PARROT: -- connect you with that. 20 MR. JONES: -- your explanation 21 doesn't, doesn't fit that process. I'm familiar 22 with that.

MR. PARROT: Okay.

MR. JONES: But your explanation doesn't, doesn't fit, so, yes, I would like to, to know because it's important that we can share the information to the parents in an honest transparent manner.

MR. PARROT: Completely agree.

MR. JONES: And, that's very important because there are individuals out there that believe that the system doesn't work for some families, and, I think, it's important that we all know how it works.

We don't have to know how randomizers work or the algorithm or how it's structured, but we should be able to explain it in plain English to the families that have to participate and desire to participate.

I think you know it, but I just think it's not being explained in the manner that individuals, just plain individuals that don't deal in this stuff every day would know it. And, so -- but that just concerns me because it should

be a specific number for each slot or prize, but 1 2 I'd like to talk to you further about, about the model. 3 4 MR. PARROT: Sure. 5 Thank you, Mr. Jones. PRES. JACOBSON: Ms. Lord, our At-large member. 6 7 MS. LORD: Thank you very much. thank you, I've had the benefit of several 8 9 community meetings with My School DC. So, I just 10 want to get a couple of points of information to 11 give this some context and perspective. 12 What percentage of DC publically 13 educated students currently attend an out-of-14 boundary seat, a seat other than the one that 15 they would be assigned to? 16 MR. PARROT: That's not information I 17 currently have off the top of my head. 18 actually, I'd probably direct you to OSSE. 19 would have a much more specific answer to give 20 you and they handle enrollment, so they would be 21 the, the best source.

Okay. Well -- well, how

MS. LORD:

about for the high schools? Roughly how many 1 2 applications were filled out? 3 MR. PARROT: The past two years are 4 available on our website. The current year, 5 we're still in the process of finalizing. Would you say it was more 6 MS. LORD: 7 than half of the students? MR. PARROT: Again, I don't know the 8 9 total number of high school applicants. 10 tell you that in the rounds of, the first round 11 of the lottery last year, it was somewhere around 12 3,500 applications for ninth through twelfth 13 grade. 14 MS. LORD: Now, help me figure out 15 what sort of improved from last year? Last year 16 there were record numbers on wait lists, 7,000 17 for charter schools, 8,000 for DCPS. There was 18 some wait list shuffling, some uncertainty moving 19 into the beginning of the year. 20 Has this year's process done anything to reduce the wait lists or are we -- and are we 21

still going to see sort of crowding at certain

grades? Pre-k three, pre-k four seemed to be a huge intake point because those are lottery only. Similarly, the transition into middle schools, and, again, into high schools.

MR. PARROT: I'm not sure that I fully understand your question, but I'll try and explain what My School DC's role in all of that is. We collect the applications and provide the results to schools and schools manage those wait lists.

Because of the design of the matching process, we don't wait list students at schools they ranked lower than where they were matched, so in that sense, we're creating a much clearer wait list, and you know that those students that are on that wait list prefer that school compared to where they are currently at or possibly where they were matched, right, and so we're getting a clearer sense of what wait lists are around the city.

Last year, we did that for round one and round two, and then in the post-lottery

period where applicants are submitting applications one at a time, there's no more lottery. You're just added to a wait list. We didn't have that insight into where that postlottery application may have compared to a school selection that they had put in the first round in the lottery.

This year going forward, we will, so we'll actually be able to refine those wait lists and keep only students on those wait lists that are actually interested in that school still, and those that got matched to a school that they prefer more, they'll be removed from all wait lists below that.

So, that'll certainly be helpful to schools when they have seats open and want to extend an offer of a seat out to a student, and it'll be helpful for parents that are on the wait list to know that there aren't other people on the wait list that may no longer be interested in that school. But that's the extent of My School DC's role in wait lists.

1 MS. LORD: So, we're probably still 2 going to see some element of uncertainty because there are parents who may have, you know, they 3 4 may have changed their mind about which school 5 they really prefer or whatever or there could be siblings in different schools, things like that. 6 7 MR. PARROT: I mean, just like in 8 years' past, I think, you're going to see parents 9 that apply to schools and that they're interested 10 in and go on the wait list and if an offer is 11 sent out and they decide that they're, that they 12 want to take it, they'll take it, and if they 13 decide they don't, then they'll stay where 14 they're currently at. Beyond that, I don't know 15 if I can speculate more. 16 PRES. JACOBSON: Thank you, Ms. Lord. 17 Ms. Jolly, did you have any questions 18 at this time? 19 (No response.) 20 PRES. JACOBSON: Mr. Contreras? 21 (No response.) 22 PRES. JACOBSON: Ms. Whittington?

(No response.)

PRES. JACOBSON: I have a couple of questions, and then, I think, Mr. Weedon had another question or two.

I appreciate that you provide the website in multiple languages. I think that's incredibly important. Does the hotline also accommodate multiple languages? I think you said it did.

MR. PARROT: Yes. Two of our three hotline staff are bilingual, and then we have a telephonic interpretation service. Actually, on deadline days and results' days, it's not just our hotline.

I'm on the phone, other -- My School

DC staff are on the phone, and so if anyone calls
in needing assistance in any language, our
hotline manager can give you the full list of
languages that we've accessed on that service,
but we're able to assist them through that.

PRES. JACOBSON: Terrific. Now, I said this last year at lottery time, I think, I

said it the year before, I'm probably going to have to say it again next year. There's the great common lottery at My School DC, but to get to any of the information about a school, the real information, you have to go to Learn DC, which is a totally separate website that is still managed by the Mayor basically.

That's not convenient for families.

It's just not. A lot of money is going into maintaining two separate websites. That should actually have the same information on it, and I hope that we can work together to make sure that we're not wasting taxpayer dollars maintaining two separate websites that when an integrated site that can provide the common lottery and all of the information and data about the schools that parents need when they're making their choices should accommodate it. So, I'm just saying that for the record.

I also have a question. Under lottery preferences -- I'm looking at Garrison Elementary. It's one of the schools in my Ward.

Some of the students there are from Ms. Wilson-Phelan's Ward and from Mr. Weedon's Ward.

On the lottery preferences, they're listed in alphabetical order, in-boundary, in-boundary with sibling accepted, in-boundary with sibling enrolled, proximity, sibling accepted, and sibling enrolled. Why are they alphabetical order and not actual preference order?

MR. PARROT: They vary greatly by school and each school determines the order of those preferences. Even within DCPS, they can be different from a dual language school to a school without a dual language program.

So, because we put that website up in the fall and schools may need more time to assess where they want their preferences to be or what order, we don't put it -- we don't put it in order of the actual application of the preference because we don't run the lottery until March.

PRES. JACOBSON: Okay. Well, if different schools have different preferences, then it's even more important that those

preferences be very clear on the website. 1 2 MR. PARROT: Sure. I --Do you disagree? 3 PRES. JACOBSON: 4 MR. PARROT: I don't disagree. 5 think it is a fair --PRES. JACOBSON: 6 Okay. Then -- I'm 7 running out of time, so I'm going to move on. When I click on My Learn DC school profile for 8 9 Garrison Elementary and I'm taken to the separate 10 website that has all of the data on it that I 11 need to make a selection for my child, when I 12 roll down to student achievement, it's just text. 13 Everything else has really nice 14 graphics, but the scores for Park aren't on 15 In fact, Park isn't even in the middle. It says, "Next Gen or the DC CAS." 16 17 So, I can click on DC CAS, and there's 18 some really great graphics, but when I'm on Next 19 Gen, which is actually Park, I have to then click 20 yet another link to see a graphic about the Park 21 scores for that school. So, can you explain that

to me why that's the best way to do it?

1	MR. PARROT: Learn DC is run out of					
2	OSSE, which I actually					
3	PRES. JACOBSON: You guys don't work					
4	with OSSE.					
5	MR. PARROT: don't currently work					
6	on that project. So, if there's an issue or a					
7	question about the My School DC website or any of					
8	the school profiles that are listed there, I can					
9	certainly answer that.					
10	PRES. JACOBSON: Got to talk to					
11	different staff that are paid differently and					
12	separately.					
13	MR. PARROT: I mean, it's a totally					
14	separate building with yes.					
15	PRES. JACOBSON: Okay. I think you've					
16	proven my point. Thank you.					
17	We'll go back to Mr. Weedon from Ward					
18	6 to ask if we could keep it to three-minute					
19	rounds this time, we'd appreciate it. Thank you.					
20	MR. WEEDON: I'll try to keep it					
21	quick.					
22	First, I want to make sure that					

everyone is aware, and thank you for being here.

My School DC does a tremendous job of creating a

clear and transparent lottery, but we operate

under a fallacy that we have choice. Many

parents don't.

They enter a lottery and there are winners and losers because they don't feel that their neighborhood school or the school they're in-boundary for is adequate, so there are winners and losers, and that's a travesty and we need to improve the public education in all of our schools ensuring that everyone has a true choice.

I'm going to push a little bit more on the, the statement you made, "There's no advantage to parents to gain the system." I would argue vehemently that that is not true.

Say there are five empty seats at Stuart-Hobson Middle School, Two Rivers Middle School, Washington Basis, five seats at each of those, 50 seats at Eliot-Hine Middle School, 100 people are applying for all of these seats. I 100 percent agree that the algorithm will give me

the same chance as any other parent in being matched, but where I rank those schools does play a role if I want to get into them.

If I choose Eliot-Hine first, I'm almost guaranteed a seat, I'm going to get in.

That may be my top choice. I may be trying to hedge my bets a little bit. I may be waiting to see what other parents do, where they get in.

It's not as cut and dry for a parent as it is for a computer program.

I care about social dynamics. Who else is in? Are my children's friends going? I care about commute. Am I going to be able to figure out the bus and the transportation?

There are a myriad of other issues that need to be taken into consideration from the parent perspective. So, yes, the science -- I actually think the science behind the matching is good, but when we're operating in the system where we have the policy of choice, we need to have the information.

And, in the broader picture, as the

public charter school Board is opening new schools, we need to know how many seats are available and is there a demand for additional "high quality seats?" Within DCPS as we're looking to staff schools, we need to know how many students are in-boundary who are planning to enroll so that we can adequately staff schools and ensure that all kids get the education that they need.

It's not really a question there, but
I am going to continue to push for this open
transparent data. We need it. The point about
priorities for enrollment, within DCPS, they're
set, so those could at least be ranked.

If public charters change it, that's great, that can be done, but we need that information as to parents and as parents to make informed choices for our children's education.

PRES. JACOBSON: Ms. Wilson-Phelan. We're just going to go down the line.

MS. WILSON-PHELAN: Yes, just really quickly.

You're 100 percent sure that the DCPS 1 2 school itself is allowed to set the, the order of preference in terms of -- you had said it's set 3 by school. 4 5 Yes, sorry. Maybe I MR. PARROT: should have been clearer with that. 6 The LEA, the 7 DCPS central sets that order, yes. MS. WILSON-PHELAN: Okay, that's what 8 9 I thought. 10 MR. PARROT: Thank you for clarifying. 11 MS. WILSON-PHELAN: Yes. Yes. 12 I also want to make sure like the tenor sounds 13 really accusatory across our entire Board and I 14 know that that's not how we really feel about My 15 School, so I just want to raise that in terms of 16 checking ourselves. And, you know, I know you're 17 here representing your agency, so I don't want 18 you to feel personally attacked. 19 The other thing I wanted to point out 20 about what Joe just mentioned that hadn't 21 actually occurred to me before, and I'm not sure

if it fully came across clearly. I think what I

heard him say is parents are making choices based on the likelihood of getting in, right?

So, if they know -- even if the likelihood is the same regardless of what they rank or put, if they, for example, want to band together and all attend a school that's less enrolled, they -- it's a hard -- they have a hard time knowing whether they should do that because maybe the school that they feel like their kids will have a better education at has more seats and they're not sure.

Do you know what I mean? That's what he's saying. Help me to like clarify what you're saying, but I hadn't thought about that before.

I think that's really an important consideration as we're thinking about our middle and high schools in DCPS that are undersubscribed, and this pipeline of parents in our elementary schools who are thinking at grades two and three what the feeder pattern looks like because if they know these seats are available and they're almost guaranteed to get in, they

might make that choice to collectively rank it first instead of ranking another school first, which would potentially split that coalition. Do you know what I mean?

MR. PARROT: The social aspect of parents grouping their choices together so that they can move as one cohort is not something I that I can personally speak about or comment on.

MS. WILSON-PHELAN: No, but what I'm -- I'm saying that's the reason he's saying the seat availability should be released sooner.

MR. PARROT: Yes.

MS. WILSON-PHELAN: You see what I'm saying?

MR. PARROT: I do see that, and I can respect that as a reason. I do want to point out that there was one other comment that was made in there again, and I think, it's been made a couple of times tonight, that the barring the, you know, social aspect of wanting to stay together in a group with parents, but looking at the individual and the number of seats that are available, you

should not put a school higher on your list that has a larger amount of potential seats available or that you think will have more seats available as like a, "safety school," or a backup school, that doesn't exist in this algorithm matching process. It is --

MS. WILSON-PHELAN: I totally get that.

MR. PARROT: I want to be very clear that it is very important that you list the schools in the order you prefer them. Now, if there's an additional aspect that there is to consider with the, the parents, that does probably change the list because your preference is different, right.

It's not based solely on the school for your child, but the school for your child and your child's friends. That's something -- that's something different.

MS. WILSON-PHELAN: Yes. I'm sure there's nothing you can do about it now, but as you all are debriefing, it'd be really

1	interesting to include that in your				
2	conversations.				
3	MR. PARROT: Yes. Yes.				
4	PRES. JACOBSON: And, thank you, Ms.				
5	Wilson-Phelan. Your comments are appreciated				
6	regarding the tenor tone.				
7	I think you're hearing a lot of the				
8	frustration that we hear from our constituents,				
9	and I think what we're trying to do is figure out				
10	ways and suggest ways that we can make				
11	improvements that would benefit all.				
12	I know you're working on some of these				
13	behind the scenes, but these are, these are some				
14	ideas that we've heard that may help improve the				
15	process.				
16	Ms. Jolly or Mr. Contreras?				
17	(No response.)				
18	PRES. JACOBSON: Mr. Jones?				
19	(No response.)				
20	PRES. JACOBSON: Ms. Lord, any				
21	additional questions?				
22	(No response.)				

1	PRES. JACOBSON: Ms. Anderson?				
2	(No response.)				
3	PRES. JACOBSON: Ms. Wattenberg?				
4	(No response.)				
5	PRES. JACOBSON: Ms. Whittington?				
6	(No response.)				
7	PRES. JACOBSON: No. With that, we do				
8	appreciate you coming and spending your night				
9	with us tonight. I know you could be other				
10	places. We are going to followup with our staff				
11	on the questions for Mr. Weedon to go to the				
12	Common Lottery Board.				
13	And, we appreciate everything that you				
14	do. It's an imperfect system, but it's getting				
15	better and it's much better than it was				
16	previously, so thank you for your help. Keep				
17	working on it.				
18	MR. PARROT: Thank you.				
19	PRES. JACOBSON: Thank you, Mr.				
20	Parrot.				
20	Parrot. I have one quick announcement. As				

a class from the University of Maryland who's
here with us this evening. I want to thank you
all for coming out and spending your time with
us. I hope you learned a little bit about public
discourse and transparency. So, thank you so
very much.

Do Board members have very brief announcements on special events or anything in their Wards?

Ms. Wilson-Phelan?

MS. WILSON-PHELAN: I just want to invite the public to comment on the regulations that are on the table and have been proposed by OSSE. We've definitely heard from some stakeholders.

I'm really interested in hearing from a diverse group of stakeholders across the city, especially including those in education, parents who might have kids currently enrolled in high school in DCPS, or other schools across the city about what they think about it.

And, I just want to make that

statement really clear that we're really 1 2 interested in hearing feedback from multiple stakeholders that represent our entire city. 3 PRES. JACOBSON: Mr. Contreras? 4 MR. CONTRERAS: Thank you. This got 5 brought up briefly earlier, but I'd like to 6 reiterate that there's going to be a second 7 meeting for students have the opportunity to 8 9 provide input on the upcoming health standards. 10 At the last one, we had a lot of 11 really important discourse about a lot of issues 12 that have a very direct impact on students' 13 lives. So, I would encourage the DC student 14 community to look out for that and we should be 15 deciding a date soon. Thank you. 16 PRES. JACOBSON: Thank you, Mr. 17 Contreras. 18 Mr. Weedon. 19 Thank you. MR. WEEDON: I'd like to 20 ask everyone in the city and beyond to vote for 21 Eastern High School senior -- or sophomore, Akillah, who's been selected as the finalist for 22

the Doodle 4 Google contest.

You have until February 22 to vote.

Vote at Google.com/Doodle4Google. Her submission is in the grades 10 to 12 group. Let's get an Eastern student on the Google cover page.

PRES. JACOBSON: What an honor.

Any other brief announcement?

Ms. Lord.

MS. LORD: So, the good news is the National Youth Science Camp deadline was extended to March 2, so I encourage all graduating high school seniors in the class of '16 who have a passion and talent for science, mathematics, technology and engineering, and who are leaders in the community to apply for this life-changing experience, www.2016.nysc.org, 2016.nysc.org.

There are also a number of scholarship opportunities, but you do have to apply if you want to get the money. Most notably the John A. Wilson scholarship run by the H Street Development Corporation. So, thank you very much.

1	PRES. JACOBSON: Thank you, Ms. Lord.
2	Then with no further business before
3	the Board, I would entertain a motion that we
4	adjourn.
5	ADJOURNMENT
6	MS. WILSON-PHELAN: So moved.
7	PRES. JACOBSON: Moved by Ms. Wilson-
8	Phelan.
9	MS. LORD: Second.
10	PRES. JACOBSON: Second by Ms. Lord.
11	All in favor?
12	(Chorus of ayes.)
13	PRES. JACOBSON: We stand adjourn.
14	(Whereupon, the above-entitled matter
15	went off the record at 7:09 p.m.)
16	
17	
18	
19	
20	
21	
22	

Aaron 45:16 able 17:7 18:3 19:10,18 25:3,12 30:1 58:9 61:5 71:7,15 80:15 84:9 86:20 92:13 above-entitled 103:14 absence 45:11 absent 7:12 **academic** 34:13,17 36:2,6 37:5,14,21 38:8 43:12 **Academy's** 29:17 accept 42:21 43:3,19 accepted 41:8,10 43:21 88:5.6 access 33:11 35:6 62:6 accessed 86:19 accessible 61:7 78:3 accommodate 86:8 87:18 account 49:12 51:17 60:12 accounts 49:13 accusatory 94:13 achieve 12:11 21:18 achievement 89:12 **Act** 33:9,9 34:8,12,19 35:2,4,9,19 36:4 38:12 action 29:7 active 14:17,20 actively 26:20 activities 9:13 actual 56:3 64:5 88:8 88:18 add 31:9 40:1 75:12 added 50:4 56:12 84:3 additional 41:11 43:2 43:22 50:13,16 51:13 93:3 97:12 98:21 additions 4:21 5:20 address 13:4 49:3 50:9 52:8 57:2,16 62:17 77:18 adequate 13:18 91:9 adequately 93:7 adjourn 103:4,13 Adjournment 2:16 103:5 administered 32:2 administers 35:11 administrations 21:5 22:13 adopted 29:12 56:17 adults 11:18 36:17 advance 9:21 36:14

advanced 15:20 22:17 advantage 69:4 91:15 Advisory 8:8,9 affect 60:3 afternoon 3:3 age 71:18 72:9,10 agencies 21:6 agency 20:5 32:2 94:17 agenda 4:20 5:2,17 7:15 24:21 **aggregate** 59:15,19 **ago** 16:6 agony 28:8 agree 80:7 91:22 **Akillah** 101:22 Alex 10:5 11:9 algebra 29:5 algorithm 53:15 67:18 68:8 77:21 78:6 79:8 79:10 80:14 91:22 97:5 **Alliance** 10:17 20:17 allocate 76:5 allocation 34:2 35:20 36:20 allow 21:14 29:2.3 55:19 56:19 allowed 94:2 allowing 19:4 46:15 58:22 allows 29:13 52:7 56:2 alphabetical 88:4.7 **Alvin** 79:12 amenable 41:3 amended 45:13.14 amendment 35:2 38:12 41:5,19,19 42:21 43:2 43:20 amendments 11:13 40:18 America 28:9 Amharic 51:3 amount 65:13 66:4 97:2 amounts 15:7 analysis 16:11 18:15 analyst 10:11 **Anderson** 1:14 4:1,2 41:18,20,22 42:20 43:21 44:19,20 66:11 70:22 71:2,19 73:4 99:1 announcement 2:4 99:21 102:7 announcements 100:8 annually 40:3,12,21 answer 24:22 62:1 68:2 77:5 81:19 90:9 answered 25:18

Anthony 9:5 **anytime** 47:18 **AP** 15:21 16:4,6,22 26:9 apart 19:13 apologize 78:19 appeal 61:11 **Appeals** 16:17 applicants 66:3 73:18 78:14 82:9 84:1 application 46:4,18,19 47:14,19 48:9,11,14 48:21 49:19 50:6,21 51:5 52:20 54:16 56:3 57:13 59:22 60:4,21 63:5,18,21,22 66:18 68:13 69:21 74:11 78:15 84:5 88:18 applications 49:17 63:14 82:2,12 83:8 84:2 applied 50:5 apply 53:21 55:14 59:1 69:16,19 72:2 74:7 85:9 102:15,18 **applying** 48:7 49:10 50:3 51:12 54:18 56:10 59:4.6 60:8 66:1 68:21 70:10 74:15 76:12 91:21 appreciate 86:5 90:19 99:8.13 appreciated 98:5 approach 21:20 appropriate 61:16 appropriately 42:2 **approval** 2:5 5:17 15:19 33:8 36:5 approvals 45:11 approve 5:2 6:2 24:22 34:16 38:16 approved 5:16 6:11,16 15:3,6 34:14 43:1 45:14 approves 22:3 38:7 approximately 16:3 **April** 16:16 47:22 50:4 51:16,20 52:3 area 21:6,16 74:16 areas 17:9 22:19 argue 16:16 91:16 **argued** 16:14 arguments 16:9 art 27:12 articulating 27:17 **asked** 53:20 61:4 71:3 **aspect** 96:5,20 97:12 aspects 79:11 asserting 33:20

assess 88:15 assessment 22:3,16 assessments 22:10 assign 78:4 assigned 76:18 81:15 assist 86:20 assistance 14:7 39:8 39:10 48:14 51:11,13 55:2 86:17 assistant 12:1 36:7 37:15,22 38:10 39:9 43:13 assume 73:16 At-Large 1:17 39:4 81:6 Atlantic 9:1 attached 23:18,20 attacked 94:18 attacking 77:3 attend 56:14 69:16 81:13 95:6 attended 17:18 attending 7:12 17:3 46:20 47:10 attention 18:22 authorities 19:21 authority 9:14 20:4.10 20:21 28:10 authorized 13:13 availability 96:11 available 48:12 50:20 52:11 58:5 59:11,16 60:3 61:1,17 72:22 73:1 75:12 77:17 78:8 82:4 93:3 95:21 96:22 97:2.3 **award** 15:8 awarding 17:12 aware 48:4 61:9 63:9,15 68:7 91:1 **aye** 5:11 6:11 44:8,18 44:20,22 45:2,4,6,8 ayes 5:10,12 6:12 103:12

В

back 40:2 47:15 63:21 66:13,15 76:8 77:15 90:17 backup 97:4 **band** 95:5 **barring** 96:19 **base** 22:1 based 57:8,22 95:1 97:16 basic 49:2 56:12 76:14 **basically** 50:7 87:7 basing 24:1 basis 19:5 49:18 91:19

56:10

business 4:19 99:22 coded 29:19 beat 41:14 82:17 93:1 beginning 56:11 71:7 103:2 charters 93:15 cohort 96:7 82:19 **busy** 51:21 **cheat** 30:22 colleague 8:20 **behalf** 6:20 24:5 cheating 30:22 colleague's 73:10 C believe 12:9 15:7 22:5 check 15:8 51:22 52:16 colleagues 73:8 23:17 26:2 31:8 40:19 calculate 17:11 53:11,18 **collect** 49:16 58:21 42:2,3,8,9,11,12,16 calculated 59:4 checking 94:16 77:12 83:8 57:21 72:5 80:10 calendar 48:15 52:15 **child** 49:1 50:9 71:4 collected 58:15 **Bell** 31:21 collection 47:14 call 2:3 24:17 27:13 89:11 97:17,17 Bellevue 8:22 44:4 48:10 49:21 child's 97:18 collectively 96:1 childhood 37:8 benefit 81:8 98:11 51:10,14,18,22 54:8 college 12:3,12 15:20 benefitted 30:11 **called** 3:6,7 79:9 **children** 11:18 18:15 18:2 30:7 39:20 best 13:20 17:9 46:8 36:11 49:11,13 71:5 colleges 29:22 calling 9:20 74:9 81:21 89:22 calls 86:16 71:11 Columbia 1:1 3:5 6:21 23:12 35:5 bets 92:7 Camp 102:10 children's 92:12 93:18 better 12:6 15:14 16:3 Chinese 51:3 come 10:3,9,16 26:4 campaign 62:19 64:6 39:20,21 60:15 69:3 capital 7:8 **choice** 49:7,8,9 62:8 47:8 49:18 52:3 63:14 95:10 99:15,15 cards 50:14 66:21 67:9 91:4,12 comes 17:8 20:6 beyond 15:3 85:14 coming 14:22 24:5 care 92:11,13 92:6,20 96:1 101:20 **choices** 87:18 93:18 47:11 54:15 65:11 careers 12:13 bilingual 51:8 86:11 Carnegie 21:10 95:1 96:6 66:3 77:15 99:8 100:3 choose 92:4 commend 12:4 **birth** 71:5 73:2 CAS 89:16.17 **bit** 59:8 73:14 91:13 case 16:13 21:13,20 choosing 63:15 **comment** 9:10,12 11:12 92:7 100:4 54:21 68:1 69:13 **Chorus** 5:12 6:12 24:11 33:4 37:3,3,4 **blank** 15:8 43:22 59:21 68:6 96:8 75:16 103:12 board 1:3.9.12 3:6 4:18 cases 16:14,17 50:15 **chosen** 12:15 96:17 100:12 6:19,21 7:2,6 8:4,6,7 63:21 circulated 37:2 **comments** 2:7,9 18:10 8:9 9:12 11:8 14:5,7 Cathy 10:16,17 20:16 citizenship 27:20 24:13 30:12 32:12,12 14:16 15:6 17:2 20:9 city 38:5 42:7 43:18 32:16 39:2 41:9 98:5 cause 12:16 20:20 23:13 24:5 cautiously 22:16 53:1 55:13 57:8 58:19 **committee** 8:8,10 14:19 CBO 34:3,11 35:21 36:1 25:10,17 29:12 30:15 59:12 60:9 62:12.20 28:18 32:18 31:12,17 32:15 34:14 36:8,21 37:16 38:1 64:16 72:11 74:16 **common** 46:3 54:10 61:10 87:3,15 99:12 34:22 36:5 37:11,19 42:7 43:14 83:20 100:17,20 38:7 40:11,21 43:10 **CBOs** 33:18 34:7,18 101:3,20 commonly 12:11 55:7 58:12 60:22 35:13,18 38:5,10 citvwide 47:5 **community** 11:15 12:13 61:10 76:8 93:1 94:13 43:18 **clarify** 37:6 65:9 77:7 56:20 81:9 101:14 99:12 100:7 103:3 **CE** 29:19 77:20 95:13 102:15 **Board's** 15:20 central 94:7 clarifying 94:10 community-based Bocquet 64:7 **Century** 10:6 11:10 **class** 16:15 17:4,19 33:17 35:8 book 17:20 26:12 75:21 certain 56:15 71:13 26:16 27:1 28:15 65:6 **commute** 92:13 76.1 82:22 65:7 100:1 102:12 **compare** 30:2 62:21 certainly 42:9 55:1 60:1 boundaries 56:17 classroom 26:14,22 compared 83:16 84:5 boundary 47:3 52:9 84:15 90:9 27:9 30:2 33:21 38:4 compensated 38:3 42:5 70:11,15 81:14 88:5 certainty 42:10 42:6 43:18 competency 21:19 22:1 **Bowser** 56:19 **chair** 14:18 25:15 clear 33:2 40:16 59:9 competency-based Brian 1:14 8:11 68:2 89:1 91:3 97:9 13:5,8,21 18:18 21:11 chaired 32:18 **brief** 100:7 102:7 chairs 10:4 101:1 competitive 68:18 **briefly** 101:6 challenge 23:3 62:12 clearer 83:14,19 94:6 **complete** 31:16 48:9,22 **clearly** 13:3 17:20 **briefs** 16:12 challenges 62:14,14 49:20 50:7 **bring** 48:2 94:22 **Chambers** 1:10 7:4 Completely 80:7 broad 21:7 chance 60:7,15 66:18 cleverness 18:1 completing 31:14 broader 92:22 67:2,3 92:1 click 89:8,17,19 complexity 62:8 brought 101:6 **clock** 54:6 **compulsory** 23:4 69:15 **change** 15:1 56:17 brutality 28:9 close 11:21 18:21 computer 27:8 31:3 60:14 63:22 93:15 **closed** 33:5 92:10 budget 22:6 97:14 building 90:14 changed 85:4 **closes** 24:11 concealed 31:3 bullying 8:19 **charter** 8:9 31:11 33:16 coalition 96:3 concentration 37:8 **bus** 92:14 46:6,21 58:19 61:2 **Code** 35:4 concept 18:19 78:22

direct 42:13 81:18 concerns 80:22 **DCSP** 56:15 72:16 75:15 83:14 confused 66:16 91:2 **de** 29:15 101:12 **connect** 61:11 79:19 credit 13:9 14:21 15:3,8 **deadline** 48:5 49:15 direction 79:9 directly 61:11 65:18 connection 69:8 17:12 18:2,17 19:5,14 71:14 86:13 102:10 consider 28:3 97:13 22:4 25:15 29:1,17 deadlines 45:19 director 1:22 10:5,17 consideration 14:10 30:1 31:2 deal 26:10 54:9 80:21 11:9 12:3 20:16 34:20 92:16 95:16 Cross-Sector 7:13 debriefing 97:22 40:16 considered 40:18 crowding 82:22 decade 11:22 directories 50:22 consistent 21:4 decide 85:11,13 disadvantage 79:4 cry 28:7 constituents 55:13 curious 27:3 62:4 deciding 101:15 disagree 89:3,4 current 23:8 49:1 50:8 discount 17:6 98:8 **deemed** 34:11 Constitution 16:12 discourse 100:5 101:11 55:20 56:2,4 82:4 default 31:3 64:17 constitutional 16:18 currently 22:20 47:7,13 define 13:5 discrepancy 65:4 contact 9:19 55:1 64:9 49:15 56:21 58:7,8 definitely 100:14 discriminate 13:15 61:13 78:12 81:13,17 discuss 8:12 27:14 contained 33:10 54:1 definition 23:10 contended 28:4 83:17 85:14 90:5 degree 34:13,18 36:2,6 discussed 20:8 content 21:16 30:16 100:19 37:5,21 38:9 39:20 **discussion** 8:13 9:2,8 **CONTENTS 2:1** curriculum 20:2 21:11 43:12 discussions 8:4 9:6 30:16,17 degrees 37:7 contest 102:1 16:15 context 67:16 74:5 dismisses 19:15 **cut** 92:9 delegating 20:4 81:11 **cutoff** 71:18 72:6,9 demand 93:3 **dispenses** 75:16,22 continue 93:11 depending 54:2 60:14 disregard 27:5 continuing 72:13 D depth 78:9 disservice 69:2 distance 52:14 **Contreras** 1:14 4:10,11 **D** 1:14 deputy 7:13,21 10:5 11:9 12:1 56:18 distributes 35:13 8:11 45:5,6 85:20 **D.C** 1:10 11:11,17,22 98:16 101:4.5.17 12:17,18 14:14 15:15 description 13:6 **District** 1:1 3:5 6:20 control 20:6 16:19 18:13 19:1.21 design 83:11 23:5,11 33:11,21 34:4 controlled 61:9 26:9 30:5 31:5,12 designated 34:4 35:13 35:5,22 36:22 37:2 convenient 87:8 35:15 36:8 38:10 46:7 55:17 58:6 63:5 32:2,3 35:3,3 36:22 conversation 16:13 47:4 69:15 79:15 **desire** 80:17 74:7 conversations 98:2 **damage** 12:16 destination 57:10 District's 46:5 coordinated 12:20 dangerous 22:5 **DESTINEE** 1:20 districts 79:16 **Corinne** 10:7 26:1 33:3 **Daniel** 8:18 detailed 53:14 dive 79:6 Corporation 102:21 data 18:15 45:17 62:20 **determine** 3:8 23:9 diverse 100:17 correct 31:22 58:17 87:16 89:10 93:12 60:12 79:1 divide 31:9 Correction 41:13 date 48:4 73:2 101:15 determined 4:18 dividends 12:8 **corrections** 4:21 5:20 dates 71:6 determines 88:10 doing 16:11 19:12 develop 29:14 31:21 41:9,12 **Davis** 10:1 25:22 33:2 27:22 69:2 **couch** 74:5 day 16:9 48:18 51:22 75:13 77:1 dollars 87:13 council 1:10 7:4 14:17 54:10 64:2,3 80:21 developed 13:22 32:1 **Donahue** 10:5 11:3,7,9 14:18 16:19 33:8 days 52:3 54:4 86:13,13 79:12 **Donahue's** 18:10 Development 102:21 Donna 9:4 61:15 **DC** 2:14 7:19 45:15,17 count 29:20 45:18 46:3,17 47:8,11 devotion 28:12 donors 79:11 difference 76:4 **Doodle** 102:1 countdown 54:6 52:18 53:19 54:14,21 **couple** 39:7 48:3 71:3 different 21:5,5 22:6 Douglas 10:7 26:1 33:3 55:12 60:22 61:9 draft 4:20 76:19 77:6 81:10 86:2 47:9 49:13 69:13 78:1 65:13 66:1 71:21,22 96:18 72:5 73:1 74:6,9,10 85:6 88:12,21,21 **dreams** 11:19 course 13:11 15:5 74:14 75:1 81:9,12 90:11 97:15,19 drive 52:12 21:15 22:4 27:10,19 86:16 87:3,5 89:8,16 differentiation 13:10 dry 92:9 89:17 90:1,7 91:2 differently 90:11 dual 88:12,13 courses 13:18 15:3,17 22:6,10 29:3 30:8 difficult 12:5 63:4 **dubious** 18:20 101:13 due 12:14 18:12 39:6 **Court** 16:11,15,17 DC's 83:7 84:22 diligence 12:14 18:12 cover 102:5 diligent 32:18 39:6 **DCPS** 18:15 20:18 dynamics 92:11 create 15:14 49:12 **DIR** 3:10,12,15,18,21 25:21 46:22 47:2,4 Ε 76:16 58:19 61:2 69:18 4:1,3,6,8,10,12,15 eager 27:4 31:20 created 54:5 82:17 88:11 93:4,13 34:22 40:19 43:8 44:7 creates 68:18 72:17 94:1,7 95:17 100:20 44:9,12,14,17,19,21 earlier 16:9 72:10 101:6 **creating** 15:7 29:15 **DCPS'** 12:21 45:1,3,5,7,9 early 36:11 37:8

fair 89:5 earned 30:1.2 engage 26:19 27:11 exact 75:18 76:6 28:16 fall 33:22 71:6 88:15 earnings 36:17 **exactly** 46:17 64:3 easier 72:18,18 engaged 37:12 76:11,16 fallacy 91:4 easily 22:5 **engagement** 9:10 37:12 exam 13:9 16:4,22 17:3 familiar 27:12 79:21 Eastern 56:20 57:2 62:19 64:5,7 29:2,8,14,17 32:4 families 33:11 35:5 101:21 102:5 engineering 102:14 example 64:18 75:21 64:16 72:18 80:11,16 easy 17:10 48:21 50:6 **English** 15:17 26:9 87:8 95:5 exams 15:3,20 17:7 educated 27:12 81:13 50:20 51:3 80:15 family 49:2 65:5 72:19 enhance 7:18 far 64:4 78:10 educating 26:11 exception 50:12 **education** 1:3,9 3:6 enhancement 2:11 33:7 fast 53:4 excuse 37:3 45:10 33:9 34:6 35:2,12,17 favor 5:11 103:11 6:19,21 7:6,8,17 8:5 **EXEC** 3:10,12,15,18,21 9:7 10:10 11:17 14:17 38:12 4:1,3,6,8,10,12,15 feature 56:1,12 14:18,20 15:7 19:21 enhancing 62:11 34:22 40:19 43:8 44:7 featured 48:16 20:20,22 21:6 23:5,6 enrichment 23:3 44:9,12,14,17,19,21 **February** 1:7 3:4 5:18 23:10 26:21 33:12 enroll 29:6 48:1 52:5 45:1,3,5,7,9 7:1 24:11 32:14 37:18 62:8 71:7,15 72:12 38:7 39:14 47:15 34:15 35:1,6,11 36:5 **executive** 1:22 10:17 36:12,15 37:9,11,19 93:7 14:16 20:5,16 34:20 56:16 102:2 Federal 16:17 40:11 43:10 61:18 enrolled 88:6,7 95:7 40:15 62:15 91:11 93:8,18 exercise 12:14 feed 55:21 100:19 enrollment 62:21 65:10 feedback 19:18 101:2 95:10 100:18 exist 68:8 97:5 **Education's** 7:13,22 8:8 65:21 74:3,19 81:20 existing 33:15 **feeder** 55:18 56:5 95:20 education-related 9:16 93:13 expand 7:18 29:8 33:13 feel 22:16 23:9 91:7 educational 37:7 enrolls 72:10 94:14,18 95:9 **expands** 13:17 educators 10:18 20:8 **ensure** 8:1 12:14 14:5 **expansion** 2:12 33:7,9 fellow 27:15 30:11 15:12 33:10.18 35:5 34:6 35:2,12,17 38:12 fewer 68:12 20:18 27:5 effect 40:2.5 38:2 39:16 42:1.11.12 **expect** 74:17 fifth 56:9 60:16 effective 13:12 33:20 42:15,18,18,19 43:15 expected 13:7 figure 82:14 92:14 98:9 35:3 38:3 39:18 42:5 62:6 93:8 expects 40:12,21 fill 10:4 63:5 74:11 43:17 **ensures** 39:20 expendable 22:7 **filled** 82:2 **experience** 14:3 26:14 effects 40:12,14 **ensuring** 25:17 62:10 **filling** 59:22 **efforts** 7:7 42:4,14,18 91:12 27:10 102:16 filter 52:9 final 33:8 34:17 37:20 42:19,20 43:15 enter 55:20 56:21 57:2 expertise 15:14 62:9 91:6 eight 45:10,10,20 experts 20:8 38:8 43:11 explain 69:9 76:8 80:15 eight-year-old 14:2 entered 57:16 **finalist** 101:22 eighth 47:16 48:5 54:17 entertain 5:2 6:2 38:15 83:7 89:21 finalizing 82:5 either 13:14 27:17 72:1 103:3 explained 80:19 **finally** 8:19 10:11 39:22 finance 10:11 **elected** 23:13 61:18 **entire** 50:21,21 94:13 explaining 78:8 element 85:2 101:3 explains 79:14 financial 62:14 elementary 36:14 87:22 entrance 36:13 explanation 53:14 find 28:11 46:8 48:15 89:9 95:19 enumerated 35:9 79:20 80:2 52:8 55:17 65:20 elements 37:20 43:11 equipped 11:18 explore 47:11 finder 52:7 57:13,14,22 **Elena** 16:7 erasure 31:1 exploring 21:13 finding 12:5 52:6 63:11 eleventh 67:8 Erich 10:15 26:3 **extend** 84:17 65:22 79:10 eligible 34:5 35:16 extended 53:15 102:10 finds 38:1 43:14 errors 39:8 Eliot-Hine 91:20 92:4 especially 15:1 100:18 extendedly 67:18 fine 18:19 19:1 76:13 email 32:12 54:11 **extensive** 53:19 62:19 first 9:22 15:5 17:19 **essays** 50:15 33:13 39:5 46:16 49:7 **emails** 50:15 essential 76:14 63:18 64:22 emergency 34:1 36:19 essentially 23:9 **extent** 84:21 49:8 55:10 60:16 established 34:13 36:2 empty 91:17 62:18,18 63:19 64:2 F enable 12:5 22:2,18 36:6 66:17,21,21 67:4,8 73:9 82:10 84:6 90:22 encounter 27:19 euphemisms 31:2 **F** 31:9,10 encountering 27:16 evaluation 13:13 facilitate 78:5 92:4 96:2,2 encourage 24:9,15 evening 6:17 7:12 fact 30:20 51:6 68:8 first- 49:17 32:11 48:18 52:16 14:13 18:8 24:6 32:7 first-served 49:18 89:15 53:11 67:16 101:13 facto 29:15 fit 15:9 79:21 80:3 32:22 100:2 factor 60:11,20 69:2 102:11 events 48:16 52:16,18 fits 46:8 ended 47:14 52:21 100:8 **five** 15:22 39:3 46:10 **failed** 16:5 **endorse** 18:10 evidence 29:9 39:19 failing 21:14 53:4 72:2 76:9,10

91:17.19 Gen 89:16.19 graphic 89:20 98:14 99:16 **fixed** 76:3 genuine 26:21 30:8 graphics 89:14,18 helpful 67:16 74:4 78:7 great 26:10 53:10 54:8 flexibility 14:21 18:18 **geographic** 55:18 56:6 84:15,18 57:2 58:1 70:11 25:15 29:1 31:20 54:12 56:8 87:3 89:18 **helps** 11:17 78:5 geographical 69:7 flexible 13:6 93:16 hidden 31:2 focus 9:2 geography 57:9 greatly 88:9 high 7:18 10:17 12:1,2 focused 8:18 30:10 geometry 29:5 group 96:21 100:17 13:16 14:3 15:22 16:2 folks 71:3 getting 40:6 60:15 102:4 20:17 22:9 23:1 26:11 26:20,22 30:5 33:11 follow 15:19 18:3 66:19 67:2 69:4 73:15 grouping 96:6 following 40:10 83:18 95:2 99:14 guarantee 70:15 33:13 34:2,4,7,11 followup 25:10,16 72:6 give 20:10 63:19 73:13 guaranteed 69:17,19 35:6,8,13,16,18,21 73:7 75:5 99:10 81:11,19 86:18 91:22 92:5 95:22 36:1,8,11,20 37:16,22 force 7:14 14:21 15:2 quardian 50:10 38:4,10 42:6 43:13,17 gives 53:9 56:15 25:15 guardian's 49:2 47:5,15 49:19 50:3,7 **glad** 9:9 foreign 15:4 19:6 29:13 50:13 54:18 57:10 **go** 11:5 15:14 24:2 48:8 guardians 46:7 48:9,13 49:20,22 82:1,9 83:4 93:4 29:18 guests 6:22 former 12:17 20:18 51:16 52:17 60:10 **guides** 51:6 95:17 100:19 101:21 **guys** 90:3 25:21 63:21 68:5 85:10 87:5 102:11 forth 34:8 35:7,19 90:17 93:20 99:11 higher 29:6 36:17 59:6 Н forward 8:2 21:22 68:5 goal 12:11 74:1,2 97:1 84:8 goals 18:17 **H** 102:20 highly 15:15 22:19 **found** 31:10 33:19 38:3 39:17 42:5 goes 8:1 53:16 **Haiti** 28:8 founding 12:2 going 9:11 10:22 14:3 half 31:7 82:7 43:16 four 10:4 31:12 47:1 16:21 24:7 53:3 56:8 handle 81:20 **history** 19:1,17 27:11 53:9 69:6,12,15 71:22 30:4,5 31:14,16 66:13,15 72:13 77:16 Hanseul 7:10 72:1 83:1 82:22 84:8 85:2.8 hold 53:1 haphazard 19:2 four-year-olds 33:14,16 87:1,9 89:7 91:13 happen 14:8 15:16 19:4 holding 8:4 9:5 holds 7:2 fourth 7:5 39:8 92:5,12,13 93:11,20 26:22 31:19 42:15 99:10 101:7 home 52:2 frankly 61:5 62:7 happened 27:1 **French** 51:4 **good** 3:3 6:17 14:13 honest 80:5 happening 18:4 frequently 53:20 17:13.22 18:8 19:11 happy 47:6 63:7 67:17 honor 102:6 **Friday** 48:13 74:8 92:19 102:9 75:7 77:5 79:16 hope 10:22 87:12 100:4 friendly 40:18 41:4,9,10 Google 102:1,5 hard 7:22 95:7,7 **hosted** 8:17 43:21 Google.com/Doodle4... hat 18:9 hosting 8:20 Hayworth 1:22 3:9,10 friends 92:12 97:18 102:3 hotline 48:10 49:21 Friendship 31:11 governing 7:16 3:12,15,18,21 4:1,3,6 51:18,21 54:8 55:2 front 16:14,17 27:8 government 1:1 15:21 4:8,10,12,15 34:22 72:20 86:7,11,14,18 65:18 16:5,6,20 17:5 27:12 38:14 40:19 43:7,8 **hours** 9:20 25:6 48:15 frustration 98:8 30:5 44:5,7,9,12,14,17,19 50:1 52:19 **Fuchs** 10:8 14:12,13,14 **GPAs** 29:21 44:21 45:1,3,5,7,9 houses 52:17 18:6 19:11 grade 26:9 46:22 47:16 **HD** 15:22 57:1,4,19 huge 83:2 full 30:14 50:16 60:22 48:6 49:2,14 50:9 humanities 26:18 head 64:15,20 81:17 69:21 86:18 52:9 54:17 58:5 59:15 **heads** 64:8 humanity's 28:5 fully 83:5 94:22 health 8:5 9:3.6 101:9 61:1 72:3,13,14,16 Fund 10:6 11:11 77:9 82:13 hear 7:19 63:20 67:22 funding 2:12 33:7 34:2 grader 56:9 idea 22:21 98:8 34:7,19 35:7,18,20 grades 30:3 45:19 heard 95:1 98:14 ideas 27:16 98:14 **ignore** 30:22 36:20 47:10 50:14 69:15 100:14 **funds** 35:13 83:1 95:19 102:4 hearing 5:1 6:1 8:2 **ignores** 30:20 further 21:12 36:15 16:10 25:5 47:17 98:7 graduated 31:13 immediate 55:2 58:1 81:2 103:2 graduates 18:16 56:22 impact 40:22 41:1 100:16 101:2 future 8:16 9:18 47:18 graduating 12:11 hears 32:19 101:12 102:11 **heavy** 23:12 imperfect 99:14 G graduation 11:13 12:18 **hedge** 92:7 implementation 12:21 gain 21:15 91:15 12:21 13:11 21:1,3 held 8:11 12:11 37:17 13:19 **game** 67:22 23:15 29:20 30:21 help 39:16 42:1,12,17 implemented 18:20 49:21 51:19 54:13 **gaming** 68:7,7 **grant** 7:16 implementing 19:2 **Garrison** 87:21 89:9 granting 13:9 19:14 77:7 82:14 95:13 37:21 38:8 43:12

implied 30:16 interested 46:20 47:8 75:2.5.9 76:21 78:1 late 17:20 78:17 79:17,20 80:2,8 importance 17:6 47:19 49:4 51:1,12 Laughter 11:2 **important** 9:7 23:14 53:13 54:3 84:11,20 81:5 98:18 **Laura** 1:21 10:8,9 14:14 25:15 47:3 48:4 77:20 80:4 85:9 100:16 101:2 journalist 39:6 80:8,11 86:7 88:22 interesting 98:1 **Judges** 16:17 Law 35:3 95:15 97:10 101:11 interminable 28:10 Juliet 28:7 lawyer 16:13 18:9 importantly 13:19 interpretation 51:9 **July** 35:3 **LEA** 9:5 29:14 30:21 improperly 13:8 86:12 jurisdictions 13:22 32:3 94:6 interpretations 21:8 justice 16:7 36:16 lead 13:18 15:3 21:20 improve 7:7 30:21 33:14 91:11 98:14 interpreted 22:6,14 22:12 Κ leaders 102:14 improved 82:15 invite 25:20 26:4 improvements 98:11 100:12 **k-12** 69:10 lean 21:20 in- 47:2 52:8 88:4 involved 67:21 learn 16:5 22:15,22 **Kagan** 16:7 in-boundary 55:17 involvement 71:10 **KAMILI** 1:14 46:7 52:10,18 87:5 70:12 88:4,5 91:9 involves 27:22 Kang 7:10 11:8 89:8 90:1 issue 16:18 32:20 57:5 93:6 learned 100:4 **Karen** 7:11 in-depth 64:4 71:4 90:6 keep 84:10 90:18,20 learning 12:6,10 13:5,9 issues 25:7 26:21 54:10 inadvertently 21:21 99:16 13:21 18:19 19:19 92:15 101:11 inappropriate 23:12 Keller 57:3 27:15 it'd 97:22 **LEAs** 31:20 include 9:22 37:7 98:1 Kelly 56:19,22,22 57:17 includes 7:15 47:2 51:4 it'll 84:18 **key** 25:7 53:20 leaves 22:8 including 24:10 35:22 items 2:2 51:3 leaving 21:7 **kidnev** 79:10 37:13 100:18 **kids** 93:8 95:9 100:19 lectures 16:10 J **incomes'** 76:3 kind 20:10 22:22 23:22 led 8:10 increases 25:5 left 24:2 52:22 Jack 1:11,13 6:17 53:16 63:12 74:4,12 incredibly 86:7 Jacobson 1:11,13 3:3 kindergarten 72:1 legal 16:12 23:6 indicate 65:4 3:10,11 4:17 5:1,4,8 kindness 27:22 legislative 16:19 individual 59:20 96:21 know 19:8 23:4,18 24:1 legitimate 29:16 5:13,15 6:1,4,8,13,15 individually 72:7 let's 71:15 102:4 6:18 10:15,21 11:3 27:4 29:22 31:8 32:17 individuals 80:9,20,20 14:11 18:5 20:12 24:4 40:4 47:4 48:19.22 level 13:11 26:9 29:6 inflated 31:6 24:20 25:9,14 28:19 51:11 53:3,5 56:14 30:7 59:15 72:14 info.myschooldc.dc.... 32:6 38:13,18,21 40:7 58:16 59:10 63:13 75:19 54:12 40:15 41:3,8,16,20 64:1,11 72:13,21 levels 29:4 information 45:18 42:22 43:4,7,20 44:3 74:10,10 75:14,19 **Levy** 10:10 18:7,8,9 76:5,10,11,12,13,16 48:22 49:2 50:8 53:21 44:7,8 45:13 55:4,7 20:13 53:22 54:13 58:12 61:14 66:9 70:20 73:3 76:22 77:3,8,14 78:14 **library** 8:18,22 52:21 61:3,6,12,16 64:5 81:5 85:16,20,22 86:2 78:19 80:4,12,13,18 lie 22:22 lies 74:11 65:8 78:13 79:13 80:5 86:21 88:20 89:3,6 80:21 82:8 83:15 81:10,16 87:4,5,11,16 90:3,10,15 93:19 98:4 84:19 85:3,14 93:2,5 lieu 27:9 92:21 93:17 98:18,20 99:1,3,5,7 94:14,16,16 95:3,12 life 12:13 28:2 informative 67:15 99:19 101:4,16 102:6 95:21 96:4,19 98:12 life-changing 102:15 informed 93:18 lifetime 28:12 103:1,7,10,13 99:9 **informs** 77:16 jams 68:18 **knowing** 56:10 75:12 likelihood 95:2,4 limited 29:17 75:3 initiatives 19:2 **January** 13:1 37:17,17 95:8 input 15:10 101:9 knowledge 30:7,9 line 11:5 54:15 73:7 39:13,14 knowledgeable 54:9 93:20 inquire 71:4 **Jeff** 24:18 **insert** 39:16 **iob** 91:2 known 25:7 33:18 lines 68:19 insight 84:4 **Joe** 1:19 10:19 25:21 knows 17:4 26:18 74:9 link 54:2 89:20 insightful 8:14 94:20 list 49:6,7 50:5,16 54:20 instruction 19:22 **John** 102:19 59:2,6,15 61:1 69:21 instructions 77:22 JOHN-PAUL 1:22 82:18 83:12,15,16 language 15:4 19:7 **intake** 83:2 joined 45:16 29:3,4,13 36:12 40:8 84:3,19,20 85:10 integrated 87:14 86:18 97:1,10,14 **Jolly** 1:15 4:8,9 6:7,8 40:16 51:6,13 86:17 intellectually 23:2 listed 88:4 90:8 8:20 38:17,18 41:7,13 88:12,13 intended 13:4 40:5 43:3 45:3,4 85:17 languages 22:17 29:18 lists 82:16,21 83:10,19 intent 22:11 98:16 51:10 53:9 86:6,8,19 84:9,10,14,22 intentionally 62:11 Jones 1:16 4:3,4 44:21 literature 19:17 27:11 large 46:4 interactions 36:16 little 59:8 63:3 69:13 44:22 71:1 73:5,6,20 larger 97:2

73:14 91:13 92:7 32:19 87:17 95:1 16:10 25:4 33:1,4 moves 72:11 100:4 manage 83:9 101:8 moving 17:12 21:22 live 56:14 managed 87:7 meetings 7:3 9:21 23:22 33:6 82:18 management 30:22 37:17 39:13,13 81:9 **lively** 8:13 multilingual 50:19 lives 27:6 101:13 manager 45:17 64:7 member 9:17 10:8,8,12 multiple 19:13 21:7 **Livingston** 10:12 26:2 11:15 12:13 14:16,17 49:10 86:6,8 101:2 86:18 managing 45:17 14:20 24:12 25:17 multiplicity 29:15 33:3 Liz 10:1 25:22 33:2 manner 25:18 28:16 39:4 81:6 myriad 92:15 local 21:6 70:2 members 1:12 4:20 80:6.19 MySchoolDC.org 51:7 located 1:10 March 47:17 48:6,7 6:20 7:5 11:7 37:11 Ν 39:2 46:11 55:7 61:15 Lockridge 8:22 54:15,19 58:14,21 log 51:16 77:9 88:19 102:11 65:5 100:7 **name** 6:17 10:3 11:9 logical 17:21 mendacity 28:10 **MARK** 1:16 20:15 49:1,3 50:8,9 logistical 62:13 marks 46:2 mentioned 94:20 narrowly 30:9 nation 13:22 long 19:1 52:12,13 Marshall 29:17 merit 21:16 63:18 69:20 Martel 10:15 26:3 28:21 message 19:20 63:3 nation's 7:8 longer 68:19 84:20 28:22 32:7 met 1:9 16:7 national 36:10 102:10 Mary 1:17 10:10 18:8 **look** 52:15 58:1,3 62:20 method 15:9 17:15 naturally 30:15 middle 47:13 57:9 65:10 67:5,17 74:13 **Mary's** 41:19 navigate 62:7 72:19 74:18 77:13 101:14 Maryland 100:1 58:18,21 83:3 89:15 **nays** 5:10 6:10 looking 8:2 59:2 87:21 mastering 17:15 91:18,18,20 95:16 near 8:15 47:18 **midpoint** 31:6,10 93:5 96:21 mastery 21:15 **nearly** 67:21 looks 95:20 match 60:17 66:21,22 midvear 71:9,15,17 necessarily 42:12 Lord 1:17 3:15,16 39:4 67:1 79:9 Miller 56:19,22 57:1,3 67:13 matched 48:2 52:4 39:5 40:9 41:1,6 57:17 necessary 29:22 83:13.18 84:12 92:2 mind 85:4 need 12:9 21:19 27:16 42:17,21 44:12,13 73:5 81:6,7,22 82:6 matching 53:14 79:7 minimum 34:12.17 36:1 27:19 29:10 48:22 82:14 85:1,16 98:20 83:11 92:18 97:5 37:6 51:13,22 59:10 72:6 102:8,9 103:1,9,10 material 17:16 **minute** 16:8 77:14 87:17 88:15 losers 91:7,10 materials 50:19 minutes 2:5 5:18,21 6:2 89:11 91:10 92:16.20 lot 21:12 23:19 53:21 math 15:4 19:6 22:17 11:4 20:14 26:5 28:21 93:2,5,9,12,16 53:22 54:10 77:2,4,13 29:3.12.18 36:12 39:3 46:10 53:5,11,16 needing 86:17 79:13 87:9 98:7 mathematical 76:7,22 mirror 73:21 needs 14:8 20:7,8 101:10,11 77:19 mirrors 66:4 21:11 46:8 lots 15:10 21:7 mathematically 75:11 **mixes** 13:8 neighborhood 57:20 **lotteries** 75:10 76:15 mathematics 102:13 **mobility** 62:11,12 64:17 69:11 91:8 **lottery** 2:14 7:20 46:3,3 matter 12:7 29:10 model 29:16 75:13,15 Nevertheless 12:7 46:12,18 47:14,21 103:14 75:16,18,19,20 76:16 **new** 27:16 34:9 40:20 48:2 49:16 51:15 53:3 matters 9:16 76:17 77:19 79:2 81:3 46:20 72:12 93:1 53:10 58:14 59:9,10 Mayor 7:13,21 56:16,18 **models** 75:11 newly 13:13 60:7 61:10 62:10 67:6 56:18 87:7 **Monday** 48:12 news 102:9 69:19 70:10 75:13,22 **Mayor's** 57:7 money 15:13 87:9 **nice** 89:13 76:15 77:11,17,19 mean 22:14 25:5 68:9 102:19 **night** 99:8 71:14 76:9 77:8 79:5 monitoring 13:13 78:3,11,15 82:11 83:2 nine 14:15 84:3,5,7 86:22 87:3 85:7 90:13 95:12 96:4 month 7:4 16:6 48:1 ninth 49:14 82:12 87:15,20 88:3,19 91:3 meaningfully 26:20 **months** 27:10 **Nobel** 79:12 91:6 99:12 means 27:21 29:9 months' 63:18 non-readers 30:6 love 27:21 49:16 70:13 75:18 motion 5:2,9,15 6:2,9 nonprofit 11:11 lower 83:13 76:4 6:15 38:15 39:1 40:8 Northwest 7:5 lower-ranked 67:3 42:22 43:2 45:13 measure 17:8,9,10 notably 102:19 26:17 28:13 103:3 note 7:21 8:3 54:4 M measurement 63:9 Mount 52:22 number 12:22 25:6 move 9:11 22:18 89:7 mail 52:3 measures 19:14 26:15,17 48:10 59:15 measuring 74:8 main 72:8 96:7 60:2 63:13 67:6,11,12 meet 23:1 34:7,12 35:8 maintain 34:7 35:18 **moved** 5:3,4,9 6:3,4,9 72:21 78:4,21 79:11 maintaining 87:10,13 35:18 36:1 38:17,18 39:2 56:19 81:1 82:9 96:22 meeting 1:5 3:5 4:19 102:17 majority 46:5 103:6,7 making 12:15 19:16 7:1,14 8:7,11 9:14,18 mover 40:17 41:4 numbers 65:18 82:16

1	1	1	1
nutrition 9:2	37:4,6,9,14 40:12,21	80:17	plain 80:15,20
NW 1:10	81:18 90:2,4 100:14	participates 71:21	planning 93:6
	OSSEcomments.pro	participating 46:21	play 60:20,20 92:2
0	24:14 32:13	72:17 74:14	player 75:14
O 8:22	ought 27:5,14	participation 7:7 9:13	playing 59:8 60:7
obtain 61:5,16	out-of- 81:13	65:13 66:4 74:1	Pleasant 52:22
occupation 18:13	out-of-boundary 46:22	particular 9:4	please 5:11 9:19 10:3
occurred 94:21	outlast 22:13	particularly 71:5	10:16 43:6 44:6 51:13
October 36:18	outreach 64:6	pass 17:1 19:10 22:3	53:5 54:7
odds 59:8 60:9,10,13	outside 51:10 70:14	passed 17:3 29:4 33:8	pleased 45:16
offer 12:9 14:6 19:22	72:22	35:4	plenty 63:19
41:18 69:18 70:5,9	overview 53:10	passing 16:2 17:17	poem 28:1
84:17 85:10		22:9 29:19	point 12:17 19:11 20:3
offered 58:17,18 70:7	P	passion 102:13	31:7 39:7 49:17 77:10
office 7:16,22 35:10	P-R-O-C-E-E-D-I-N-G-S	pattern 55:19 95:20	77:18 79:8 83:2 90:16
48:14 50:1 52:19	3:1	pay 12:8 18:21	93:12 94:19 96:16
official 35:4 99:22	p.m 1:10 3:2,4 8:21	penalized 64:2	points 81:10
officials 61:18	103:15	penalizing 17:14	police 28:9
okay 33:3 57:15 64:21	page 2:2 53:20 56:5	penultimate 39:15 43:9	policies 22:13 31:5
66:6,8 75:2,9 80:1	102:5	people 23:19 26:11	policy 10:6,11 11:10
81:22 88:20 89:6	pages 51:6	27:3 28:3,4,16 46:19	21:6 23:8,16 29:17
90:15 94:8	paid 39:21 90:11	48:4,17,18 52:16 63:9	92:20
Old 1:10 7:4	paint 28:2	63:14,19 67:22,22	political 14:19
older 13:16	panel 11:1 24:17 25:20	68:1 71:10 74:15	portion 4:19 33:4
once 63:13	papers 19:18	84:19 91:21	portions 51:4
online 22:15 24:2 46:19	paragraph 39:11,15	percent 63:4 65:20,22	possibility 22:8 71:9
48:8 49:20 52:1 53:7	43:9	74:19,20,21 91:22	possible 15:19 26:19
67:14	parent 11:16 20:18 56:8	94:1	47:20
open 22:8 52:16 59:5,7	59:2 60:7 62:19 64:7	percentage 64:16 73:12	possibly 83:17
59:11 60:8,10 78:16	76:12,12 79:4 92:1,9	73:17 81:12	Post 31:4
84:16 93:11	92:17	Percentage-wise 65:14	post- 49:15 84:4
opened 25:18	parents 10:18 20:17	percentages 75:1 percents 74:19	post-lottery 83:22 potential 11:20 62:13
opening 93:1 operate 91:3	46:7 56:13 59:10 62:6 65:6 68:9 80:5 84:18	perfect 64:8	97:2
operating 92:19	85:3,8 87:17 91:5,15	period 15:18 17:19	potentially 96:3
opportunities 9:9 13:6	92:8 93:17,17 95:1,18	24:11 37:4,12 47:14	PowerPoint 54:5
102:18	96:6,21 97:13 100:18	49:16 52:21 63:19	practical 29:16
opportunity 11:12 27:7	Park 89:14,15,19,20	78:15 84:1	practice 27:16
62:9 73:13 101:8	Parrot 45:16,21 46:10	person 12:17,20 27:13	practices 13:20
oppose 19:4 28:17	46:14 55:5,6,22 57:12	48:13 49:22 54:22	pre-k 33:9,12,13,20,21
opposed 5:13 6:13	57:15,21 58:7,9,13,20	64:8 68:21 75:15	34:3,5,6,8,11,12,19
option 57:19	59:14,21 60:13 61:8	personally 94:18 96:8	35:2,4,6,11,14,16,17
options 12:10 14:2	62:3,17 63:7 64:13,19	personnel 22:14	35:19,21 36:1,4,8,21
47:12 52:11 72:21,22	64:22 65:9,17 66:8,20	perspective 81:11	37:16 38:1,3,4,11,11
oral 16:8	67:13 68:6,15,20	92:17	39:18 42:5,6 43:14,17
order 2:3 3:6 12:10	69:14 70:4,19 71:16	petition 23:19,21 24:10	43:18 45:19 46:21
21:10 34:4 35:15 49:7	71:20 73:19,22 75:4,7	Petworth 53:1	47:1,1,16 48:5 54:16
50:5,10 59:2,3 60:3	76:19 77:5 78:2 79:5	Phelan 3:19 5:5 6:5	69:6,12,14,14,19 71:5
60:17,20 68:22 69:16	79:19 80:1,7 81:4,16	44:15 103:8	71:22,22 72:22 83:1,1
72:2 88:4,8,8,10,17	82:3,8 83:5 85:7	Phelan's 88:2	pre-kindergarten 2:11
88:18 94:2,7 97:11	86:10 88:9 89:2,4	phone 48:11 49:22	7:18 33:6
organizations 33:18	90:1,5,13 94:5,10	51:11,19 86:15,16	precious 27:6
35:8	96:5,12,15 97:9 98:3	pick 49:5	prefer 49:7 50:11 59:3
original 29:1	99:18,20	picture 28:2 92:22	60:4 69:1 83:16 84:13
OSSE 8:5 9:5 13:14	part 62:18 71:17	pipeline 95:18	85:5 97:11
14:7 15:8 20:6,10	PARTICIPANT 66:14	place 12:6 70:16 78:13	preference 70:12,14
22:3 24:9 32:3,10	participate 16:18 72:5	placement 15:20 22:18	88:8,18 94:3 97:14
33:22 34:14 36:3,7,18	74:20,21 75:1 80:16	places 99:10	preferences 60:12
II	I	I	I

87:21 88:3,11,16,21 89:1 premise 27:1 prepared 16:10 **PRES** 3:3,11 4:17 5:1,4 5:8,13,15 6:1,4,8,13 6:15 10:15,21 11:3 14:11 18:5 20:12 24:4 24:20 25:9,14 28:19 32:6 38:13,18,21 40:7 40:15 41:3,8,16,20 42:22 43:4,7,20 44:3 44:8 45:13 55:4,7 61:14 66:9 70:20 73:3 81:5 85:16,20,22 86:2 86:21 88:20 89:3,6 90:3,10,15 93:19 98:4 98:18,20 99:1,3,5,7 99:19 101:4,16 102:6 103:1,7,10,13 prescribed 21:3 presence 3:8 present 1:12 3:11,20,22 4:2,7,11 46:15 presentation 2:14 45:15.22 46:12 71:3 presented 8:6 president 1:11,13 2:7 4:15 6:18 7:11 10:2 45:9 73:6 78:20 presiding 1:11 pressure 23:15 30:21 **pretty** 64:22 prevented 72:12 previous 56:18 previously 99:16 principal 12:1 **Principals** 10:18 20:17 principle 29:11 priorities 93:13 priority 69:11 private 16:8 **prize** 75:17 76:5,18 79:12 81:1 prizes 75:19 76:2,6 probably 81:18 85:1 87:1 97:14 problem 13:3 19:8 58:13 74:12 problems 28:5 proceed 4:19 process 7:20 8:1 26:10 28:13 46:3,12 53:17 55:12,14 56:9,11 59:13 60:21 63:10 72:18 78:10 79:7,14 79:21 82:5,20 83:12 97:6 98:15

processes 62:5 profile 89:8 profiles 90:8 **program** 7:16 16:20 34:5,11,19 35:12,16 40:13,22 41:2 47:1 52:10 88:13 92:10 programs 7:19 13:14 33:12,15 34:3 35:7,14 35:21 36:1,21 37:16 38:1,11 43:14 progress 36:15 **project** 27:9 90:6 promises 15:11 promulgated 33:22 properly 5:9 6:9 39:1 proposal 40:2,14 57:7 proposals 30:19 **proposed** 8:5 11:13 13:1 14:8 15:1 19:15 34:1 36:19 37:1,14 40:5 100:13 **proven** 90:16 **provide** 13:5,7 23:2 24:13 25:1 32:14 45:18 83:8 86:5 87:15 101:9 **provided** 24:8 57:18 **provides** 46:4 60:22 **providing** 32:10 36:8 **provision** 21:9 22:2 provisions 29:22 proximity 88:6 **public** 1:5 2:9 3:5 6:22 7:1 8:6,9 9:8,11,12,13 9:14,15,17,18,22 10:8 10:9,12 11:17,22 12:18 13:14 14:15 15:10 18:14 20:9,22 23:11 24:11,12,22 25:1 31:5 33:4,17 37:3,3,12,13,16 39:13 39:13 46:5,5,21 52:13 55:1 58:19 61:2,3,6 61:17 62:21 65:10,21 66:5 74:3,19,20,22 91:11 93:1,15 100:4 100:12 publically 81:12 published 36:19 pursuant 38:11 pursue 11:19 21:10,17 push 91:13 93:11 put 18:11 27:8 49:6,11 52:8 54:19 56:2 59:5 64:9 66:17,18 68:13 79:3 84:6 88:14,17,17

95:5 97:1

99:21 **quickly** 93:22

putting 68:22 Q qualified 39:21 quality 7:18 20:22 33:12,13,15 34:3,5,7 34:11 35:6,9,14,16,18 35:21 36:1,8,11,21 37:16 38:1,4,11 40:6 40:14,22 41:1 42:6 43:14,18 62:15 93:4 question 24:22 25:4 44:4 55:15 58:4 62:18 65:1 69:6 74:5 75:9 77:6 83:6 86:4 87:20 90:7 93:10 questions 24:19 25:11 25:17 30:12 46:11

53:6 54:7,22 55:8 66:12 73:8,10 85:17 86:3 98:21 99:11 questions' 53:20 quick 66:12 90:21

quirk 57:10 quite 26:19 61:5 67:15

quorum 2:4 3:8 4:16,17

R

raise 23:15 94:15 raising 40:5 ramifications 23:7 random 67:5 78:4,18,21 78:22 79:3 randomizers 80:13 range 12:10 30:14 ranging 30:6 rank 60:14,16 67:4 92:2 95:5 96:1 ranked 83:13 93:14 ranking 96:2 rankings 60:18 ranks 67:4,7 rarely 17:18 rates 23:15 30:21 re-enrollment 77:14 reach 72:19 reaching 63:2 read 17:20 19:17 28:7,8 34:20 40:16,20 43:5,6 43:9 44:6 reader 17:22 Readiness 12:3 reading 19:16 readout 40:6

ready 12:12 13:2 26:7

46:13

real 26:21 28:14 30:16 87:5 really 19:15 23:14 26:17 53:9 54:8,10 62:4,22 63:9 68:11 74:8 79:6 85:5 89:13 89:18 93:10,21 94:13 94:14 95:15 97:22 100:16 101:1,1,11 reason 47:7 61:12 63:17 72:8 77:12 96:10,16 receive 16:2 19:5,18 22:4 34:6,18 35:17 36:11 50:3 62:16 70:12 received 37:4 receiving 37:13 recommendation 15:2 29.2 recommender 50:15 record 7:9 34:21 82:16 87:19 103:15 recovery 31:3 reduce 82:21 reduced 22:9 reference 73:10,11,17 referring 57:12 71:18 refine 84:9 regard 68:14 69:6 regarding 34:1,2 35:20 36:20 37:4,14 98:6 regardless 60:21 95:4 Register 36:22 regularly 7:2 regulation 15:12 19:15 28:17 32:12 regulations 2:12 7:16 15:1 18:11 34:1,9,17 35:20 36:19 37:1 40:4 100:12 regulations' 33:7 **Reilly** 10:16 20:14,15 20:16 reiterate 50:2 101:7 rejected 29:10 relating 8:19 relatively 17:10 release 47:21 51:20 52:4 61:13 released 51:15 96:11 remaining 54:5 remarks 23:21 73:11 Remember 63:3 **removed** 84:13 repeat 72:15 73:14,17 report 40:12,13,21 50:14

reported 31:4 40:2 richer 14:3 14:3 22:9 23:1.11 68:17 69:8 76:9.10.11 reporting 18:14 Riener 10:19 25:21 26:6 25:21 26:11,20,22 77:8,9,16 84:16 91:17 represent 23:16 101:3 26:8 28:20 32:8 30:6 36:14,16 45:15 91:19,20,21 93:2,4 representative 1:14,14 right 12:7 14:1,6 23:6,6 45:17,18 46:3,17,20 95:10,21 96:22 97:2,3 1:15,16,17,18,19,20 23:16 40:10 41:11 47:1,2,3,5,8,9,9,11,15 second 5:6,7,8 6:6,7,8 1:21 6:19 8:10 54:20 55:18,19 56:15 48:1 49:1,20 50:3,7,8 8:15,17 33:14 38:19 representatives 45:12 50:10,17,22 51:5 52:5 38:20 40:17 41:4 49:8 57:1,3,8 58:1 60:19 representing 94:17 63:6 65:2 69:5 74:7,9 52:7,9,18 53:18 54:14 49:8 69:5 101:7 103:9 75:2 77:22 78:2 83:18 republished 14:9 54:18,21 55:12,17,20 103:10 95:2 97:15 56:2,4,4,14,15 57:9 **seconded** 5:10 6:10 request 60:21 **rights** 56:6 57:10,13,14,20,22 38:21 39:2 requesting 37:6 require 27:21 36:14 risk 59:4 58:18 59:5,7,12 60:3 seconder 41:14 required 12:14 25:6 **Rivers** 91:18 60:14,22 61:2,9 62:5 Section 36:4 requirement 13:12,17 robust 9:8 53:20 62:8,21 64:17,18 securities 76:3 role 39:6 83:7 84:22 65:10,13,21 66:1,5,17 **see** 9:9 14:1 15:9,19 35:22 92:3 54:6 55:20,21 62:22 requirements 11:14 66:19 67:3 69:11,21 12:19,22 21:2,4 29:21 roll 3:7 44:6 89:12 70:3,6,7,8,12,16 71:7 63:13 65:11 74:15,18 31:15 34:10,13,18 **Romeo** 28:7 71:21,21,22 72:5,10 82:22 85:2,8 89:20 36:2,6 37:5,7,15,21 **Roth** 79:12 72:12 73:1 74:3,5,9 92:8 96:13,15 38:2,9 42:3 43:12,15 74:10,14,19,21,22 seeing 65:12 74:1,22 Roughly 82:1 50:14,17 round 82:10 83:21,22 75:1,17 77:10 79:16 seen 10:1 16:8 25:22 requires 36:5 84:6 81:9 82:9 83:7,16 selected 101:22 requiring 39:19 rounds 82:10 90:19 84:5,11,12,21,21 85:4 selection 56:5 84:6 research 10:6 11:10 roundtable 8:4,15,17 86:15 87:3,4 88:10,10 89:11 21:12 36:10 63:20 selections 48:20 50:10 8:21 88:12,12 89:8,21 90:7 researchers 30:1 rule 13:1 14:8 40:5 59:3 90:8 91:2,8,8,18,19 reside 70:11 rulemaking 37:20 38:8 91:20 93:1 94:2,4,15 **selective** 47:4 50:13 self-imposed 15:18 resident 14:14 20:19 43:11 95:6,9 96:2 97:1,4,4 39:6 **rules** 40:3 97:16,17 100:20 semester 27:20 28:15 residents 47:3 run 46:16 58:14 62:18 101:21 102:12 send 24:9 52:2 resolution 34:16.20 77:10 88:19 90:1 schools 11:22 12:2.18 senior 10:17 15:22 35:1 38:16 44:1 45:14 102:20 18:14 31:5 33:16,17 20:17 101:21 resolutions 41:12 running 78:10 89:7 46:6,8,21 49:3 50:13 seniors 102:12 sense 65:14 66:2 67:1 resolved 38:6 40:11 runs 53:16 52:6,17 53:22 59:1,20 resources 52:6 53:2 **RUTH** 1:18 60:4 62:14 68:21,22 68:10 74:3 76:7 77:2 77:4 83:14,19 54:1 69:18,22 70:9 72:4,17 S respect 96:16 77:13 82:1,17 83:3,4 sent 85:11 respond 68:5 safeguards 21:19 83:9,9,12 84:16 85:6 separate 87:6,10,14 response 3:14,17 4:5 safety 97:4 85:9 87:16,22 88:15 89:9 90:14 4:14,22 5:14,22 6:14 Sarah 10:11,13 26:2 88:21 91:12 92:2 93:2 separately 90:12 10:14,20 37:9 44:2,11 93:5,7 95:17,19 97:11 **September** 71:18 72:2 33:3 66:16 75:11 77:1 Saturday 8:21 100:20 sequential 22:19 schools' 14:15 85:19,21 86:1 98:17 saying 42:1 57:15,19 serve 33:15 42:3 47:10 66:17 73:16 77:1,4 science 15:17 92:17,18 98:19,22 99:2,4,6 served 42:6 responsibility 23:13 79:18 87:19 95:13,14 102:10,13 **service** 51:9 86:12,19 services 36:9 rest 33:1 57:8 96:10,10,14 sciences 15:17 results 16:4 40:1 47:21 says 54:6 89:16 **score** 16:2,2 serving 38:4 43:17 50:4 51:15,17,19,21 scores 17:17 29:19 session 5:19 16:19 **SB** 9:19 52:2 83:9 **SBOE@DC.gov** 9:19 89:14.21 sessions 39:12 results' 86:13 scratch 75:22 set 29:12 30:15 34:8 32:15 **retains** 41:10 35:19 77:21 93:14 scandal 31:1 screen 46:1 retake 21:15 scenes 98:13 searching 56:11 94:2,3 seat 13:17 69:4,17,22 sets 94:7 review 60:1 schedule 8:14 reviewed 37:20 43:11 scheduled 7:3 48:14 75:17 81:14,14 84:17 setting 35:7 reviewing 32:16 92:5 96:11 settings 31:4 50:1 revised 14:9 scholarship 102:17,20 seats 58:5,15,17,18 **seven** 16:1 17:18 revisions 12:19 37:9 school 2:14 7:19,20 8:9 sexual 9:2 59:5,7,11,11,16 60:2 **SHAPPE** 10:18 rewarded 18:1 10:6 11:11 12:1 13:16 60:8,10 61:1 68:12,14

share 80:4 taken 60:11 89:9 92:16 specificity 42:13 31:13 47:22 56:19.22 **Shaw** 8:18 speculate 85:15 59:1 60:9 62:15 65:11 talent 102:13 **sheets** 51:6 spending 32:21 99:8 77:15 81:13 82:7 talk 25:13 55:16 67:17 **ship** 12:15 100:3 83:12,15 84:10 88:1 75:7 78:9 81:2 90:10 shortchanging 21:21 **split** 96:3 93:6 101:8 task 7:13 12:5 14:21 **show** 31:13 56:5 **SR-16-2** 35:1 students' 101:12 15:2 25:15 **shown** 36:10 **Stable** 79:9 studied 18:13 20:7 taught 15:21 shuffling 82:18 staff 8:14 9:5,19 41:10 30:14 taxpayer 87:13 **studies** 28:11 **sibling** 88:5,6,6,7 51:8 61:14 86:11,16 teach 27:7 90:11 93:5,7 99:10 **studies'** 14:15 teacher 11:22 14:15 **siblings** 49:11 85:6 side 76:15 stakeholders 100:15,17 stuff 80:21 25:22 27:13 28:6 **sign** 9:20 101:3 subject 17:9 26:18 29:8 39:10 Similarly 83:3 stand 103:13 teacher-focused 9:6 30:13,14 **simple** 12:6 68:2 standard 71:20 72:16 subjects 19:6 29:9 teachers 20:1 33:20 standards 8:5,12,18 9:7 submission 102:3 34:12 35:22 36:7,7 simpler 55:13 9:8 15:16 21:1 29:13 **submit** 48:11 49:19 37:5,15,15,22,22 38:3 simply 17:10 18:21 29:15 30:15,18 31:21 63:20 64:2 69:20 38:9,10 39:8,9,18,19 20:4 single 29:12 32:2 46:4 34:8 35:9,19 101:9 submitting 47:19 84:1 42:5 43:13,13,17 subscribed 95:18 teachers' 10:2 14:19 sit-down 16:8 start 11:4 subtitled 53:8 **site** 56:12 87:15 starve 28:1 26:1 **six** 51:10 70:6 **state** 1:3,9 3:6 4:18 successful 12:12 teaching 26:9 30:4 **sixth** 58:5 6:19,21 7:2,6,9,17 8:3 suggest 39:22 55:1 team 54:21 **skills** 36:13,13 8:7 9:12 11:8,8 13:3 technical 41:11 60:1 98:10 14:5,7 15:6 20:20 superintendent 7:10,17 technically 39:12 slipshod 19:3 31:12,17,18 32:3,15 11:8 12:2 31:18 35:11 technology 62:7 102:14 **slot** 81:1 **slots** 75:12 34:14,22 35:10 36:5 37:10 telephonic 51:9 86:12 **small** 39:7 60:10 37:10,11,19 38:7 superintendent's 29:7 tell 17:2 26:13 51:18 smoothly 8:1 40:11,21 43:10 30:19 58:10 82:10 **state's** 29:7 30:19 **support** 7:7 13:12 14:6 telling 17:15 **social** 14:15 15:17 36:12,13 92:11 96:5 **state-** 15:2 18:17 29:1 42:4,14,18 tells 60:16 96:20 statement 91:14 101:1 42:19 43:15 ten 53:16 70:5 software 57:6 **statistics** 64:15 65:3 supported 29:9 ten-minute 67:14 **sole** 19:12 stay 33:1 63:8 85:13 **supporting** 21:22 23:22 tenor 94:12 98:6 **solely** 8:11 19:5 57:22 96:20 **supposed** 19:9 75:18 tenth 66:18 97:16 straightforward 78:10 **Supreme** 16:11,14 tenure 16:1 solution 13:7 strategies 33:10 sure 19:16 32:19 43:8 term 78:2.18 46:14 57:11 61:8,8,22 solving 19:9 Street 1:10 7:5 9:1 76:3 terms 21:18 53:21 94:3 somewhat 18:19 102:20 62:3,17 65:17 66:8 94:15 stretching 28:15 71:16 73:15 75:4 Terrific 86:21 son 14:2 soon 47:20 48:19,19 striving 23:1 76:19 81:4 83:5 87:12 test 17:16 19:6,10 20:7 89:2 90:22 94:1,12,21 54:17,19 101:15 stronger 36:12 22:18 24:1 26:17 27:9 sooner 96:11 **structure** 35:7 76:22 95:11 97:20 29:1 30:8 32:1 sophomore 101:21 structured 80:14 **system** 11:17 36:17 tested 30:8 Stuart-Hobson 91:18 46:6 55:19 57:11 66:5 **sorry** 24:18 65:9 94:5 testify 24:7 **sort** 19:3,15 68:13 student 1:14,20 8:8,9 69:10 71:11 72:18 testifying 24:6 28:22 8:10 15:4 17:3,18,21 80:10 91:15 92:19 73:14 82:15,22 testimony 9:15 24:8 sought 28:6 23:2 26:18 30:13 99:14 25:1 32:7,10 37:13 **sounds** 94:12 45:11 46:9 62:11 65:5 **systems** 15:15 55:5 source 62:13 81:21 72:9 74:6 78:5 84:17 testing 13:10,11 30:2 Т 89:12 101:13 102:5 Southwest 9:1 tests 17:13 28:13 31:21 student-focused 8:15 32:4 **Spanish** 50:21 51:3 **T** 8:18 table 2:1 10:9 43:2 53:8 students 8:12 12:8,12 text 89:12 13:16 16:1,3,4,7,21 45:22 100:13 textbook 17:20 **speak** 9:18 96:8 **special** 36:15 37:8 17:2,13,14 19:5,10,16 tactics 64:6 textural 16:11 100:8 20:19 21:14,21 22:3 tailored 15:15 thank 4:17 9:4 10:10,21 take 12:6 16:21 22:15 specialized 52:10 22:15,18 23:4,11 11:5,7,11 14:10,11 **specific** 40:7 54:22 18:5 20:11,12,15 24:3 26:16,21 27:15,16 27:8 52:12,13 85:12 81:1,19 28:6 29:4 30:6,11 24:4 25:19 28:18,19 85:12

32:6.8.21 33:1 38:13 39:5 41:16 46:14 55:4 55:10,11 56:8 61:19 62:1 64:12 66:7,9 70:17,18,20 71:2 73:3 73:6 81:5,7,8 85:16 90:16,19 91:1 94:10 98:4 99:16,18,19 100:2,5 101:5,15,16 101:19 102:21 103:1 thanks 24:16 they'd 73:20 thing 11:16 67:20 76:2 94:19 things 25:5 26:13 42:15 50:20 59:14 76:20 77:6 85:6 think 10:1,7 18:18 19:9 19:11,14,21,22 20:1,3 20:6 21:19 22:11 24:10 25:22 39:16 42:13 63:1,11,12 65:19 67:15 68:10 69:12 70:4,6 71:16,17 74:4 80:11,18,18 85:8 86:3.6.8.22 89:5 90:15 92:18 94:22 95:15 96:18 97:3 98:7 98:9 100:21 thinker 17:22 thinking 68:17 95:16,19 third 7:3 39:11 46:2 49:8,9 63:12 69:1 thought 26:10 41:14 46:16 64:1 65:7 94:9 95:14 three 11:4 20:14 26:5 28:21 31:13 33:10,14 33:16 45:19 46:21 47:1,16 48:5 53:11 54:16 63:18 69:6,12 69:14 71:13,14,22 72:1 83:1 86:10 95:20 three-minute 90:18 three-year 15:18 three-year-old 71:12 Thurgood 29:16 tickets 75:22 tier 76:17 Tierra 1:15 8:20 tiers 76:1,6 time 3:4 13:17,18 15:13 17:21 21:14,18 24:21 26:16 27:6 28:2 32:22 54:14,14 62:7,10 63:19 65:16 71:13 75:3 78:19 84:2 85:18 86:22 88:15 89:7

90:19 95:8 100:3 times 22:6 48:3 96:19 today 47:18 51:1 55:5 tone 98:6 tonight 23:20 45:16 48:3 55:11 96:19 99:9 **Tonight's** 7:15 tool 56:13 top 64:15,19 79:8 81:17 92:6 **topic** 16:22 26:12 total 63:13 82:9 totally 87:6 90:13 97:7 **trade** 18:9 transcripts 29:20 31:11 transition 83:3 translate 51:2 translated 53:8 transparency 100:5 **transparent** 25:18 80:6 91:3 93:12 transportation 52:11 92:14 travesty 91:10 treated 64:3 tremendous 91:2 trickles 10:22 tried 68:10 tries 72:11,11 troublesome 63:1 true 91:12.16 **try** 60:17 61:15 62:5 66:20,22 83:6 90:20 trying 53:4 74:6 92:6 98:9 turn 48:18 54:16 twelfth 46:22 49:14 67:5,7 82:12 **two** 26:12,13,17 27:2 29:5 31:15 45:10,11 59:14,16 61:4 62:20 66:12 67:12 73:8 82:3 83:22 86:4,10 87:10

U

87:14 91:18 95:19

typos 39:7

U.S 15:21 16:6,12 17:5 30:4,5 31:16 52:2 ultimate 20:21 unacceptably 13:15 uncertainty 82:18 85:2 under- 95:17 undermines 22:21 understand 28:9 55:14 70:17 75:10 79:17 83:6 understanding 17:8

28:14 53:2 understood 30:14 unfortunate 20:2 **Unfortunately 18:2** unified 46:6 unintended 12:16 23:7 union 10:2 14:19 26:1 **Unit** 21:10 **universe** 79:1,1 University 100:1 upcoming 45:19 101:9 **upper** 65:5,6 urge 18:21 use 13:20 52:13 63:15 64:6,16 77:21 78:3,4 78:18,21 79:10 user 51:5 uses 62:5

٧

valuable 56:13 **values** 31:6 vary 88:9 vehemently 91:16 verbally 27:17 versus 30:2 64:17 vice 7:11 video 53:7,15 60:1 67:14 78:7 79:8 videos 51:5 Vietnamese 51:4 view 23:22 51:17 viewing 6:22 **views** 23:20 violence 8:19 vision 23:1 visit 52:17 visual 67:15 volumes 26:12 27:2 vote 7:15 20:10,21,22 21:1 45:10 101:20 102:2,3 voyage 12:15 vulnerable 27:3

W

wait 48:17 50:5 82:16 82:18,21 83:9,12,15 83:16,19 84:3,9,10,13 84:18,20,22 85:10 waiting 92:7 waiver 21:9 29:2,8 32:5 walk 72:20 Wall 76:3 want 6:21 7:9 8:3 9:4 14:1,1 17:1 19:3 24:4 48:17 49:6,11,12 54:15,18 63:4 68:4,11

73:7.13 81:10 84:16 85:12 88:16 90:22 92:3 94:12,15,17 95:5 96:16 97:9 100:2,11 100:22 102:19 wanted 55:16 94:19 wanting 96:20 wants 11:16 79:6 Ward 1:14,15,16,18,19 1:21 6:18 7:11 8:20 14:14,16,17 20:19 41:21 64:18 65:10,11 65:12,12,12,12,21 66:3 70:22 71:1 73:9 73:9,9,11,18,21 74:1 74:20,21,22 87:22 88:2,2 90:17 **Wards** 100:9 warn 51:20 **Washington** 1:10 10:2 14:18 31:4 91:19 waste 26:16 wasting 87:13 watching 24:12 32:11 47:17 **Watha** 8:18 Wattenberg 1:18 3:21 3:22 24:18 25:3,12 44:17,18 61:21 66:11 66:12,15 67:10,20 68:9,16 69:5 70:2,17 70:21 99:3 way 18:11 19:3,12 21:13 22:11,20 45:21 54:12 69:3 74:8,10 89:22 ways 12:5 98:10,10 **we'll** 10:4 11:4,5 24:17 25:9,14 46:11 47:21 63:13 75:16 84:9 90:17 we're 9:11 10:21 17:13 33:6 49:15 54:15 58:22 59:9 65:12,21 73:22 74:22 82:5 83:14,18 85:1 86:20 87:13 92:19 93:4,20 95:16 98:9 99:22 101:1 we've 24:6 63:12 86:19

98:14 100:14

89:10 90:7

websites 87:10,14

website 31:12 48:9,16

50:18,22 51:5,16 52:7

56:1 65:20 69:22 82:4

53:19 54:1 55:15,22

86:6 87:6 88:14 89:1

59 31:10 **Wednesday** 1:7 7:1,3 27:18.21 28:12 54:11 65:22 66:3 Weedon 1:19 4:6,7 5:7 55:11 61:14 75:10 **17-202** 35:3 6 5:8 38:20,22 41:13,17 80:10,14 87:12 90:3,5 **18** 35:3 worked 11:21 19 54:6 65:20 43:4,5,19 45:1,2 55:9 **6** 1:19 2:7 37:17 39:13 55:10 56:7 57:14,18 working 5:18 7:22 8:14 73:9 90:18 58:3,8,11,16,22 59:19 39:12 98:12 99:17 7 60:6,19 61:19 66:16 works 19:17,17 53:17 **2** 6:18 36:18 52:5 65:12 86:3 90:17,20 99:11 67:19 69:9 79:14 65:12 102:11 **7** 7:11 14:16 65:12,21 80:12 101:18.19 **20** 37:17 39:14 65:22 66:3 Weedon's 88:2 world 22:17 27:4 28:14 66:3 **7,000** 82:16 **20001** 1:10 weeds 79:7 29:3,4 30:5 31:14,14 **7:09** 103:15 week 8:7 31:5 worth 27:22 **2006** 12:19 8 weighted 60:18 wouldn't 19:10 58:9 2007 12:20 welcome 6:22 7:6 32:22 Wow 68:11 2008 31:1 33:8 35:1,3 **8** 1:15 8:20 65:12 73:21 55:6 64:9 70:19 72:19 write 19:18,19 28:1 **2009** 12:20 8,000 82:17 welcomed 61:10 written 13:1 22:12,20 **201** 36:4 9 welcomes 9:13 26:12 27:18 30:17 2015 33:22 36:18 well- 38:2 42:4 wrong-to-right 31:1 **2016** 1:7 3:4 5:18 7:1 92:9 well-compensated www.2016.nysc.org 37:17,18,18 38:7 9:00 48:13 33:19 39:17 43:16 102:16 2016.nysc.org 102:16 well-documented **2016/17** 7:20 X 30:20 202-741-0888 9:20 well-taught 27:10 21st 10:6 11:10 Υ well-trained 33:19 38:2 22 13:1 24:11 32:14 39:17 42:4 43:16 year 7:20 27:20 28:15 102:2 went 103:15 46:2,2 56:18 59:18 **24** 22:9 **Whittington** 1:20 4:12 63:12 70:6,7 71:6,8,8 4:13 45:7,8 85:22 72:15 77:15 82:4,11 99:5 **3** 1:18 2:3,4 5:18 37:18 82:15,15,19 83:21 wider 12:10 39:14 74:21 84:8 86:22 87:1,2 William 8:22 **3.500** 82:12 year's 8:1 82:20 Williams 3:12,13 7:11 years 12:22 14:16 3:30 8:21 44:9,10 15:22 18:14 26:8 30:4 **30** 16:14 71:18 72:2 willingly 28:1 31:13 59:16 61:5 **30-** 16:7 Wilson 15:22 102:20 62:20 82:3 **30-day** 37:2 Wilson- 3:18 5:4 6:4 years' 85:8 **300** 76:1 44:14 88:1 103:7 **yeas** 6:10 **33** 2:11 Wilson-Phelan 1:21 young 26:11 27:3 28:3 **35** 18:14 3:20 5:3 6:3 25:16 **38-271** 35:4 28:16 32:17 44:16 55:9 Youth 16:20 102:10 61:20,22 62:4 63:6 4 Ζ 64:11,14,21 65:2,15 **4** 1:14 2:5 20:19 41:21 66:6,10 93:19,21 94:8 65:12 70:22 74:22 94:11 96:9.13 97:7.20 0 102.1 98:5 100:10,11 103:6 **42** 30:4 winner 79:12 1 **441** 1:10 7:5 winners 91:7,9 **45** 2:14 **1** 1:21 47:15,17,22 48:6 wish 68:2 **48** 9:20 48:7 50:4 51:16,20 **witness** 45:22 4th 1:10 52:4 54:15,19 73:9,9 witnesses 9:12,15,22 73:21 5 24:7,17 25:1,1,10,16 **10** 31:1 102:4 25:21 **100** 63:4 91:20,22 94:1 **5** 1:16 14:14,17 59:5 Wonderful 41:8 60:8 71:1 **115** 9:1 wondering 57:5 **12** 49:5,6 102:4 **5:00** 8:21 48:13 **Woodson** 57:1,4,19 **13** 54:4 **5:30** 1:10 wording 23:8 **150** 16:3 **5:33** 3:2.4 **words** 69:10 **16** 102:12 **50** 59:7 60:10 91:20 work 21:12 25:9,14 **17** 1:7 3:4 7:1 26:8 38:7 **500** 60:8

${\color{red} \underline{C} \hspace{0.1cm} \underline{E} \hspace{0.1cm} \underline{R} \hspace{0.1cm} \underline{T} \hspace{0.1cm} \underline{I} \hspace{0.1cm} \underline{F} \hspace{0.1cm} \underline{I} \hspace{0.1cm} \underline{C} \hspace{0.1cm} \underline{A} \hspace{0.1cm} \underline{T} \hspace{0.1cm} \underline{E}}$

This is to certify that the foregoing transcript

In the matter of: Meeting

Before: DC State Board of Education

Date: 02-17-16

Place: Washington, DC

was duly recorded and accurately transcribed under my direction; further, that said transcript is a true and accurate record of the proceedings.

Court Reporter

near Nous &